

Q1 2026 REPORT

ELECTRO-ALFA INTERNATIONAL S.A.

Registered Office: 15 Calea Nationala, Botosani, Botosani, Romania

Trade Registry Number: J1994001310079 | **Fiscal Code:** 7348194



Listed on the Main Market of the Bucharest Stock Exchange,
Premium Segment, stock ticker **EAI**



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The interim condensed consolidated financial statements presented on the following pages are prepared in accordance with International Financial Reporting Standards applicable to interim reporting, as applied in the European Union ("IFRS"). The interim condensed consolidated financial statements as of March 31st, 2026, **are revised by the auditor**.

This report has been prepared in Romanian and English. In the event of any discrepancies between the Romanian version and the English version, the Romanian version shall prevail.

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FINANCIAL RESULTS & OPERATIONAL HIGHLIGHTS

Financial highlights

- Electro-Alfa International recorded consolidated revenues of RON 135.1 million in Q1 2026, up 12.2% compared to Q1 2025, supported by the continued growth in the Manufacturing segment, higher deliveries of electrical equipment, and increased deliveries to external markets.
- EBITDA reached RON 10.6 million in Q1 2026, while net profit increased to RON 6.2 million, reflecting solid operational performance and an improved financial result supported by interest income generated from the Group's strong liquidity position.
- The Group ended Q1 2026 with total assets of RON 1,128.0 million and total equity of RON 764.6 million, significantly strengthened following the successful IPO completed in February 2026.
- Cash and cash equivalents increased to RON 137.0 million as of 31 March 2026. In addition, the Group held RON 430.0 million in short-term bank deposits placed from IPO proceeds, while maintaining a net cash position of RON 46.4 million and a net debt-to-equity ratio of negative 0.06x.

Operational highlights

- The Manufacturing segment remained the main contributor to the Group's revenues and profitability, generating external revenues of RON 89.9 million and operating profit of RON 4.6 million in Q1 2026, supported by sustained demand for low- and medium-voltage electrical equipment and continued export deliveries.
- The EPC Services segment generated external revenues of RON 45.1 million and operating profit of RON 3.3 million in Q1 2026, supported by ongoing infrastructure and renewable energy projects, while profitability improved following the timing of subcontractor cost recognition during the quarter.
- The IT Services segment, operated through Alfa Factory Software, continued its development during Q1 2026, generating revenues from software development activities and supporting the Group's digital capabilities.
- Export activity remained an important component of the Group's business, accounting for approximately 26,25% of total revenues, supported by deliveries to international clients.

Key events

- On 3 March 2026, Electro-Alfa International shares began trading on the Regulated Market of the Bucharest Stock Exchange following the successful IPO completed in February 2026, through which the Company attracted net proceeds of RON 544.3 million.
- On 26 March 2026, Electro-Alfa International announced the award of a RON 68.1 million photovoltaic park contract in Oradea, with the Company acting as leader of the association executing the project.



Q1 2026 Results Earnings Call

2nd of June 2026

15:00 EEST | 14:00 CET | 13:00 BST

Join Electro-Alfa International's earnings teleconference presenting the interim consolidated financial results for Q1 2026.

The call will be hosted by:



George CIUBOTARU
Vice-Chairman of the Board



Stefan PETREA
Chief Executive Officer



Constantin TODI
Chief Financial Officer

The call will be held in English. A transcript of the call, together with a Romanian translation, will be available on EAI's website in the days following the event.

Investors may submit questions to management in advance by emailing them to:
investitori@electroalfa.ro

To participate in the earnings call, please register [HERE](#).

ABOUT ELECTRO-ALFA

Electro-Alfa International S.A. is an integrated provider of electrical equipment and energy infrastructure solutions, combining advanced manufacturing capabilities with engineering, procurement and construction (“EPC”) services. Founded in 1991 in Botoșani, Romania, the Company has developed into a well-established player in the Romanian energy infrastructure market, delivering complex projects for both public and private sector clients.



The Company operates a vertically integrated business model spanning the entire energy infrastructure value chain, from product design and manufacturing to project execution and maintenance services. Electro-Alfa operates four production facilities with a total surface exceeding 25,000 sqm and employs more than 550 professionals across its business divisions, with activities structured around three core operating segments: Manufacturing, EPC Services and IT Services.

Over the years, Electro-Alfa has contributed to the development of major infrastructure projects across Romania, including power plants, substations, transport infrastructure, industrial facilities and renewable energy projects. Through continuous investments in innovation, operational improvement and advanced technologies, the Company aims to strengthen its position as a reliable partner in the modernization of energy and infrastructure systems.

MANUFACTURING

The Manufacturing segment represents the core pillar of Electro-Alfa’s business model and focuses on the design, production and lifecycle support of low- and medium-voltage electrical equipment and modular infrastructure solutions. The Company manufactures a wide range of products, including switchgear cells, low-voltage distribution panels, transformer substations, modular shelters and E-Houses used across industrial, utility and infrastructure applications. Electro-Alfa operates modern production facilities equipped with advanced technologies and integrated testing capabilities, supporting strict quality control and customized project execution.

The segment also integrates research and development activities, enabling the Company to develop innovative solutions tailored to evolving market requirements, including digitalized systems and SF6-free technologies.

EPC SERVICES

The EPC Services segment delivers turnkey infrastructure projects covering the full project lifecycle, from design and engineering to procurement, construction, installation and commissioning.

Electro-Alfa executes projects across a broad range of sectors, including power transmission and distribution networks, renewable energy, industrial infrastructure, telecommunications and public utilities. The segment integrates equipment manufactured internally with components sourced from strategic partners, enabling the delivery of comprehensive and customized infrastructure solutions.

The Group also operates a dedicated Green Energy division focused on photovoltaic systems and battery energy storage solutions (BESS), supporting Electro-Alfa's positioning within the energy transition and renewable infrastructure market.

IT SERVICES

The IT Services segment supports the digitalization of operations and the development of technology-enabled solutions for both internal activities and client-facing projects. Through its software development capabilities, Electro-Alfa provides custom digital solutions designed to improve process efficiency, operational visibility, monitoring and data integration across infrastructure projects. The segment also supports the implementation of automation and AI-enabled technologies aimed at optimizing operational workflows and enhancing project management capabilities.

KEY EVENTS IN Q1 2026 & AFTER CLOSING OF THE REPORTING PERIOD

Listing on the Bucharest Stock Exchange

On 3 March, 2026, Electro-Alfa International shares commenced trading on the Regulated Market of the Bucharest Stock Exchange, following the IPO through which the Company attracted net proceeds amounting to RON 544.3 million, intended to support its medium-term growth strategy. The listing marks an important milestone in Electro-Alfa International's development and strengthens the Company's access to capital markets to support its investment and expansion plans. [More information is available HERE.](#)

Award of a significant contract

On 26 March 2026, Electro-Alfa International informed the market regarding the award of a significant contract. The contract was awarded by TERMOFICARE ORADEA S.A. to an association formed by three companies, with Electro-Alfa International acting as the leader of the association.

The contract, with a total value of RON 68.1 million excluding VAT, covers the design and execution of a photovoltaic park located on Matei Corvin Street in Oradea, Bihor County, with an estimated implementation period of 11 months from the commencement of works. Electro-Alfa International, as leader of the association, will collect the full contract value and subsequently distribute the corresponding amounts to the other members of the association. Approximately 40% of the total contract value represents the share attributable to the Company, implying full revenue recognition, albeit with a lower profit margin.

The Company also informed investors that the legal period for filing appeals regarding the award procedure expired without any appeals being submitted. At the date of the announcement, the contract had not yet been signed, and the Company had not yet received the signing invitation from the contracting authority. [More information is available HERE.](#)

Acquisition of a project company for the development of a BESS system

On 24 April 2026, Electro-Alfa International announced the completion of the acquisition process of SOLAR TECHNOLOGIES CONSULTING S.R.L., a project company holding the rights and authorizations required for the development of a Battery Energy Storage System (BESS) facility with an installed capacity of approximately 52 MW, located in Șelimbăr, Sibiu County.

The estimated value of the project development amounts to approximately EUR 25 million, while the execution period is estimated at around 12 months following the completion of the design phase. Upon completion of the project, the Company intends to evaluate both the option of operating the facility and the possibility of monetizing the asset through a potential sale to investors active in the energy sector. [More information is available HERE.](#)

Annual General Meeting of the Shareholders

On 24 April, 2026, the Board of Directors of Electro-Alfa International S.A. convened the Ordinary and Extraordinary General Meetings of Shareholders for 29 May, 2026, with a second calling scheduled for June 2nd, 2026, should the quorum requirements not be met at the first convening. During the OGSM, shareholders will be asked to approve, among others, the annual financial statements for the financial year ended 31 December, 2025, together with the annual report of the Board of Directors and the independent auditor's report, as well as several corporate governance and remuneration related items. Following the publication of the initial convening notice, the Board of Directors approved the supplementation of the OGSM agenda on 14 May, 2026, by introducing an additional item regarding the approval of the consolidated and separate annual financial statements for 2025. During the EGSM, shareholders will deliberate and vote on several items related to the Company's corporate and operational framework, in accordance with the proposals included in the convening notice and its subsequent supplementation. [More information is available HERE.](#)

ANALYSIS OF THE FINANCIAL RESULTS

Financial Performance

Revenue Evolution

In Q1 2026, the Group recorded total revenues of RON 135.1 million, representing an increase of 12.2% compared to RON 120.4 million in Q1 2025. The evolution reflects continued solid demand for the Group's products and services, supported by increased deliveries of electrical equipment and continued activity within the EPC division.

The Group's revenue structure remained diversified, combining product sales and service delivery activities. Revenues from the sale of finished goods amounted to RON 88.7 million, increasing by 26.9% compared to RON 69.9 million in Q1 2025, driven by higher demand for low- and medium-voltage equipment and increased deliveries to external markets. Revenues from the sale of merchandise increased significantly to RON 12.0 million from RON 4.0 million in the corresponding period of the previous year, mainly supported by deliveries related to international projects – deliveries of electrical equipment to Ukraine through tender-based projects financed by the European Energy Community and the United States through accredited entities.

At the same time, revenues from services rendered amounted to RON 34.0 million, compared to RON 46.5 million in Q1 2025. The decrease reflects the different timing of execution and revenue recognition for EPC projects compared to the prior-year period. Other revenues amounted to RON 0.4 million in Q1 2026, compared to RON 0.03 million in Q1 2025.

	Q1 2026	Q1 2025	YoY %
Revenues from the sale of finished goods	88,711,238	69,923,153	26.9%
Revenues from the sale of merchandise	12,040,876	3,958,143	204.2%
Revenues from services rendered	33,975,615	46,504,356	-26.9%
Other revenues	374,706	33,379	1,022.6%
Total	135,102,435	120,419,031	12.2%

The increase in revenues from finished goods remained the main growth driver during the quarter and reflects both favorable market conditions and the Group's operational positioning within the energy infrastructure sector. Demand continued to be supported by investments in the modernization and expansion of Romania's electricity infrastructure, while export activity remained an important contributor to revenues, particularly through deliveries to the United States and international tender-based projects.

From a revenue recognition perspective, the Group continued to generate revenues both from the delivery of equipment recognized at a point in time and from EPC contracts recognized over time, reflecting the complementary nature of the Group's integrated business model combining manufacturing, engineering and infrastructure execution capabilities.

Operational Segments Performance

The Group operates across three reportable segments: Manufacturing / Factories (manufacturing of electrical equipment), EPC Services, and IT Services. Management evaluates segment performance based on revenue and operating profit, as these indicators best reflect the operational dynamics of each activity.

	Manufacturing	EPC Services	IT Services	Total segments	Intra-group eliminations	Total Consolidated
External revenues	89,875,910	45,055,769	170,757	135,102,436	-	135,102,436
Intra-company revenues	6,088,898	-	86,345	6,175,243	(6,175,243)	-
Total segment revenues	95,964,808	45,055,769	257,102	141,277,679	(6,175,243)	135,102,436
Other revenues	456,062	208,503	-	664,565	-	664,565
Total expenses	(91,804,364)	(41,993,894)	(468,326)	(134,266,584)	6,175,243	(128,091,341)
Operating profit	4,616,506	3,270,378	(211,224)	7,675,660	-	7,675,660
<i>Operating profit margin</i>	<i>5.1%</i>	<i>7.3%</i>	<i>n/a</i>	<i>5.7%</i>	<i>n/a</i>	<i>5.7%</i>

The Manufacturing segment remained the main contributor to the Group's revenues and profitability in Q1 2026. External revenues amounted to RON 89.9 million, compared to RON 72.5 million in Q1 2025, reflecting increased production volumes and continued demand for low- and medium-voltage electrical equipment. The segment generated an operating profit of RON 4.6 million, compared to RON 7.0 million in the corresponding period of the previous year, while the operating profit margin stood at 5.1%. The evolution reflects year-on-year changes in the revenues and project mix, as well as the associated cost structure related to the projects delivered during the quarter. Nevertheless, the segment continues to benefit from the Group's integrated manufacturing capabilities and strong positioning within the energy infrastructure market.

The EPC Services segment continued to play an important role within the Group's integrated business model, supporting the execution of complex infrastructure projects and the integration of internally manufactured equipment. External revenues amounted to RON 45.1 million in Q1 2026, compared to RON 47.7 million in Q1 2025, while operating profit increased significantly to RON 3.3 million from RON 0.8 million in the prior-year period. The operating profit margin improved to 7.3%, compared to 1.6% in Q1 2025, reflecting the lower level of subcontractor costs recognized during the quarter, as a significant part of the projects remained at the work-in-progress stage.

The IT Services segment, operated through Alfa Factory Software, continued its development during Q1 2026, generating revenues of RON 0.2 million. The segment recorded a limited operating loss of RON 0.2 million, reflecting its early stage of development and the continued investments in software development and AI-enabled solutions aimed at supporting the digitalization of industrial and infrastructure operations.

Operating Expenses and Profitability

The Group's operating expenses increased to RON 128.1 million in Q1 2026, compared to RON 113.1 million in Q1 2025, reflecting the higher scale of activity and changes in the revenue mix during the quarter. Expenses with raw materials and merchandise rose by 30.6% to RON 76.5 million, compared to RON 58.6 million in the corresponding period of the previous year, mainly driven by the increased volume of production and equipment deliveries.

Employee and collaborator benefit expenses increased significantly to RON 25.5 million from RON 13.9 million in Q1 2025, reflecting the increase in the average number of employees to 565 from 310. Personnel-related expenses thus continued to reflect investments in strengthening the management and technical teams required to support the Group's ongoing development.

Service expenses decreased substantially to RON 16.4 million, compared to RON 32.1 million in Q1 2025, mainly due to lower subcontractor expenses for contracting projects, as a significant part of projects were still in progress at quarter-end and subcontractor statements had not yet been finalized and invoiced. Transportation expenses also decreased by 31.9% to RON 1.1 million, in line with the lower intensity of logistics activity associated with EPC execution works.

Depreciation and amortization expenses increased by 12.9% to RON 3.0 million, reflecting the continued expansion of the Group's operational asset base and increase in the right-of-use assets following new lease contracts. Utilities expenses increased compared to the prior-year period, primarily reflecting higher energy consumption associated with increased manufacturing activity.

During Q1 2026, the Group also recorded impairment losses on receivables amounting to RON 0.7 million, compared to a marginal level in Q1 2025, reflecting the prudent application of impairment policies in line with the evolution of the receivables portfolio. Other operating expenses remained broadly stable year-on-year at RON 3.3 million.

	Q1 2026	Q1 2025	YoY %
Total expenses	(128,091,341)	(113,093,244)	13.3%
Employee and collaborator benefits expenses	(25,500,720)	(13,882,024)	83.7%
Raw materials and merchandise expenses	(76,500,079)	(58,590,179)	30.6%
Service expenses	(16,358,154)	(32,146,676)	-49.1%
Utilities expenses	(869,286)	(420,500)	106.7%
Transportation expenses	(1,064,258)	(1,563,259)	-31.9%
Repair and maintenance expenses	(778,502)	(544,619)	42.9%
Amortization of tangible and intangible assets	(2,961,595)	(2,623,356)	12.9%
Impairment losses on receivables	(748,505)	(4,914)	15,132.1%
Other operating expenses	(3,310,242)	(3,317,717)	-0.2%
Operating profit	7,675,660	7,802,232	-1.6%

As a result, operating profit amounted to RON 7.7 million in Q1 2026, compared to RON 7.8 million in Q1 2025, corresponding to an operating margin of approximately 5.7%. While profitability remained solid, the margin evolution reflects the different business mix during the quarter, including a lower contribution from higher-margin manufacturing projects compared to the prior-year period.

The financial result improved significantly during the quarter, reaching a net financial income of RON 0.7 million, compared to a net financial expense of RON 0.3 million in Q1 2025, supported by interest income. Consequently, net profit increased to RON 6.2 million in Q1 2026, compared to RON 6.1 million in the corresponding period of the previous year.

	Q1 2026	Q1 2025	YoY (%)
EBITDA ¹	10,637,255	10,425,588	+2.0%
EBITDA Margin ²	7.9%	8.7%	-0.8pp
Operating profit	7,675,660	7,802,232	-1.6%
Operating Margin ²	5.7%	6.5%	-0.8pp
Net profit	6,227,933	6,054,778	+2.9%
Net Margin ²	4.6%	5.0%	-0.4pp

¹ EBITDA is calculated as profit before tax, less the net financial result related to interest, plus depreciation and amortization.

² Margins are calculated using revenues from contracts with customers, excluding other income.

Overall, Q1 2026 reflects the Group's continued operational development and solid positioning within the electrical and infrastructure solutions market, supported by sustained demand for electrical equipment, ongoing EPC activity and the continued export activity. Overall, the Group maintained solid profitability during the quarter, while the evolution of margins reflected the revenue and project mix associated with the contracts executed during the period. At the same time, the Group continued investments in organizational development, production capabilities and new business areas such as software development and AI-enabled solutions, which are expected to support future growth and operational efficiency.

Balance Sheet Analysis

As of 31 March 2026, the Group's total assets amounted to RON 1,128.0 million, compared to RON 695.5 million at the end of 2025, reflecting an increase of 62.2%. The evolution of the balance sheet was primarily driven by the successful IPO completed in February 2026, which significantly strengthened the Group's equity position and liquidity profile, while also supporting the expansion of operational activity and working capital.

Non-current assets amounted to RON 214.8 million as of 31 March 2026, compared to RON 209.8 million at year-end 2025, representing an increase of 2.4%. Property, plant and equipment remained broadly stable at RON 77.6 million, with no significant acquisitions or disposals recorded during the first quarter of 2026. Intangible assets increased slightly to RON 5.3 million, supported by ongoing investments in software, licenses and internally developed solutions.

At the same time, right-of-use assets increased significantly to RON 11.8 million from RON 8.0 million at the end of 2025. Restricted cash increased by 23.0% to RON 19.7 million, mainly representing performance guarantees related to the irrigation infrastructure project carried out for ANIF in the Razmirești area. The amounts are held in a dedicated Treasury guarantee account and will become accessible upon project completion and formal acceptance by the contracting authority. Deferred tax receivables declined to RON 1.8 million from RON 4.0 million at year-end 2025, while non-current contract assets increased to RON 2.6 million, reflecting the evolution of long-term EPC contracts. Loans granted to related parties remained broadly stable at RON 95.7 million.

Current assets increased significantly to RON 913.2 million as of 31 March 2026, compared to RON 485.6 million at the end of 2025. The most significant movement within current assets was represented by the increase in cash and cash equivalents, which rose to RON 137.0 million from RON 76.0 million, following the proceeds raised through the IPO. In addition, the Group held short-term bank deposits amounting to RON 430.0 million. These deposits were placed with local banks for periods between three- and twelve-months, using funds attracted through the IPO.

Inventories increased by 58.1% to RON 72.8 million, reflecting primarily the acquisition of goods and products necessary for the execution of contracts awarded through international tenders, as well as the increase in work in progress. Current contract assets also increased significantly to RON 26.5 million from RON 16.6 million, reflecting a higher volume of work performed and not yet invoiced under customer contracts.

Trade receivables decreased materially to RON 154.3 million from RON 305.9 million at the end of 2025, reflecting mainly the collection of receivables outstanding at year-end. Prepayments declined to RON 27.3 million from RON 31.7 million, while short-term loans granted to related parties remained broadly stable at RON 5.0 million. Other receivables increased significantly compared to year-end 2025, mainly due to amounts receivable under the stabilization agreement concluded as part of the IPO process, amounting to RON 58.5 million. These amounts were fully reimbursed to the Group on 3 April 2026.

On the equity side, total equity reached RON 764.6 million as of 31 March 2026, compared to RON 210.2 million at the end of 2025, representing an increase of 263.7%. The evolution was driven primarily by the capital increase completed in connection with the IPO. Share capital increased to RON 47.1 million, while share premium amounted to RON 531.6 million at the end of the quarter. Retained earnings increased to RON 150.4 million, supported by the net profit generated during the period.

Total liabilities decreased to RON 363.5 million as of 31 March 2026, compared to RON 485.3 million at the end of 2025, reflecting the reduction in short-term financing following the strengthening of the Group's liquidity position after the IPO. Non-current liabilities increased moderately to RON 91.4 million, mainly due to higher long-term lease liabilities following new office lease contracts in Bucharest and Cluj, as well as higher long-term warranty provisions related to guarantees granted to customers. Long-term bank borrowings declined slightly to RON 44.9 million, while long-term lease liabilities increased to RON 9.8 million. Retention payables increased further to RON 22.1 million, reflecting guarantees retained from suppliers for works and services performed under ongoing contractor projects, in line with contractual clauses.

Current liabilities decreased significantly to RON 272.1 million from RON 401.5 million at year-end 2025. Trade payables declined by 28.5% to RON 131.0 million, reflecting the normalization of supplier payments following the elevated activity levels recorded at the end of 2025. Short-term bank borrowings decreased materially to RON 31.7 million from RON 49.6 million, reflecting the partial repayment of working capital facilities following the IPO proceeds.

Contract liabilities increased to RON 69.8 million, compared to RON 58.7 million at year-end 2025, supported by customer advances received for ongoing projects. Employee benefit liabilities decreased significantly to RON 10.9 million from RON 24.4 million, mainly following the payment of bonuses accrued at the end of 2025. Dividends payable were fully settled during the quarter, declining from RON 36.0 million at year-end 2025 to zero as of 31 March 2026. Other liabilities also decreased materially, reflecting the settlement of operational and tax-related obligations outstanding at year-end.

From a funding perspective, total bank borrowings decreased to RON 76.5 million as of 31 March 2026, compared to RON 96.9 million at year-end 2025, while lease liabilities increased moderately to RON 14.0 million. Supported by the strong cash position following the IPO, the Group moved from a net debt position of RON 31.1 million at year-end 2025 to a net cash position of RON 46.4 million as of 31 March 2026. Consequently, the gearing ratio improved from 0.15 to negative 0.06, further strengthening the Group's financial flexibility and funding capacity for future investments and growth initiatives.

Cash Flow

In Q1 2026, the Group recorded a net cash outflow from operating activities of RON 0.6 million, compared to a net cash outflow of RON 23.1 million in Q1 2025. The significant improvement compared to the prior-year period reflects the improvement in working capital movements compared to the prior-year period, primarily driven by the collection of trade receivables outstanding at year-end 2025, together with continued profitability generated during the quarter.

Cash flow before working capital movements amounted to RON 11.2 million in Q1 2026, compared to RON 10.5 million in Q1 2025, supported by profit before tax and non-cash adjustments, including depreciation and impairment expenses. The most significant positive contribution to working capital came from the reduction in trade receivables, which generated a cash inflow of RON 150.8 million following the collection of amounts outstanding at the end of 2025.

At the same time, the Group recorded cash outflows related to the increase in inventories, amounting to RON 26.8 million, reflecting the build-up of inventories required for the execution of contracts awarded through international tenders, as well as increase in work in progress. Additional outflows were generated by the increase in contract assets and other receivables, as well as by the reduction in trade payables and employee benefit liabilities during the quarter. Contract liabilities generated a positive contribution of RON 11.1 million, reflecting additional customer advances received for ongoing projects.

Net cash used in investing activities amounted to RON 429.7 million in Q1 2026, compared to RON 4.8 million in Q1 2025. The evolution was driven primarily by the placement of RON 430.0 million in bank deposits with maturities between three and twelve months, following the IPO completed during the quarter. In parallel, the Group continued investments in operational infrastructure and technology, with capital expenditures for property, plant and equipment and intangible assets amounting to RON 1.8 million during the quarter. Cash flows related to loans granted to and repaid by related parties remained relatively balanced during the period.

Net cash generated from financing activities amounted to RON 491.3 million in Q1 2026, compared to a net cash outflow of RON 9.7 million in Q1 2025. The main driver was the capital increase and share premium contribution related to the IPO, which generated gross cash inflows of approximately RON 548.1 million during the quarter. These inflows were partially offset by the repayment of bank borrowings amounting to RON 42.4 million, lease payments and dividend distributions of RON 36.0 million.

Overall, cash and cash equivalents increased by RON 61.0 million during Q1 2026, reaching RON 137.0 million as of 31 March 2026, compared to RON 76.0 million at the end of 2025. In addition, the Group held restricted cash and bank deposits amounting to approximately RON 449.7 million at quarter-end, reflecting both the temporary investment of liquidity generated through the IPO and restricted amounts held in connection with ongoing projects and guarantee mechanisms. Overall, the Group maintained a very strong liquidity position and substantial financial flexibility to support future investments and operational expansion.

CONSOLIDATED PROFIT & LOSS STATEMENT

	Q1 2026	Q1 2025	Δ %
Total revenues	135,767,001	120,895,476	12.3%
Revenues	135,102,436	120,419,031	12.2%
Revenues from sale of finished goods	88,711,238	69,923,153	26.9%
Revenues from sale of merchandise	12,040,876	3,958,143	204.2%
Revenues from services rendered	33,975,615	46,504,356	-26.9%
Other revenues	374,706	33,379	1,022.6%
Other revenues	664,565	476,445	39.5%
Total expenses	(128,091,341)	(113,093,244)	13.3%
Employee and collaborator benefits expenses	(25,500,720)	(13,882,024)	83.7%
Raw materials and merchandise expenses	(76,500,079)	(58,590,179)	30.6%
Service expenses	(16,358,154)	(32,146,676)	-49.1%
Utilities expenses	(869,286)	(420,500)	106.7%
Transportation expenses	(1,064,258)	(1,563,259)	-31.9%
Repair and maintenance expenses	(778,502)	(544,619)	42.9%
Depreciation of tangible and intangible assets	(2,961,595)	(2,623,356)	12.9%
Impairment losses on receivables	(748,505)	(4,914)	15,132.1%
Other operating expenses	(3,310,242)	(3,317,717)	-0.2%
Operating profit	7,675,660	7,802,232	-1.6%
Financial income	1,289,205	285,724	351.2%
Financial expenses	(629,914)	(558,522)	12.8%
Net financial result	659,291	(272,798)	-341.7%
Profit before tax	8,334,951	7,529,434	10.7%
Income tax expense	(2,107,018)	(1,474,656)	42.9%
Net profit	6,227,933	6,054,778	2.9%

CONSOLIDATED BALANCE SHEET

	31.03.2026	31.12.2025	Δ %
Non-current assets	214,817,807	209,835,836	2.4%
Property, plant and equipment	77,617,878	78,054,930	-0.6%
Intangible assets	5,342,156	5,280,105	1.2%
Investments in associates	249,000	248,000	0.4%
Loans granted to related parties	95,685,622	96,273,796	-0.6%
Contract assets	2,570,046	2,060,105	24.8%
Restricted cash	19,689,263	16,006,722	23.0%
Deferred tax receivables	1,847,898	3,954,916	-53.3%
Right-of-use assets	11,815,944	7,957,262	48.5%
Current assets	913,212,120	485,639,518	88.0%
Inventories	72,811,397	46,059,797	58.1%
Contract assets	26,464,281	16,609,169	59.3%
Trade receivables	154,333,848	305,902,249	-49.5%
Prepayments	27,259,561	31,707,942	-14.0%
Loans granted to related parties	5,008,948	5,182,194	-3.3%
Restricted cash	-	2,856,751	-
Short-term bank deposits	430,000,000	-	-
Other receivables	60,298,585	1,301,316	4,533.7%
Cash and cash equivalents	137,035,499	76,020,098	80.3%
Total assets	1,128,029,926	695,475,354	62.2%
Equity	764,569,592	210,194,080	263.7%
Share capital	47,136,077	30,638,450	53.8%
Share premium	531,649,954	-	-
Legal reserves	5,649,855	5,649,855	0.0%
Other reserves	29,427,591	29,427,591	0.0%
Retained earnings	150,428,548	144,097,119	4.4%
Equity attributable to owners of the Company	764,292,025	209,813,015	264.3%
Non-controlling interests	277,567	381,065	-27.2%
Non-current liabilities	91,380,548	83,731,763	9.1%
Bank borrowings	44,981,648	47,306,425	-4.9%
Lease liabilities	9,830,891	6,516,151	50.9%
Deferred income	2,541,958	2,573,163	-1.2%
Provisions	11,877,069	8,985,860	32.2%
Retention payables	22,148,892	18,350,164	20.7%
Current liabilities	272,079,786	401,549,511	-32.2%
Bank borrowings	31,652,059	49,641,580	-36.2%
Lease liabilities	4,144,933	3,696,592	12.1%
Trade payables	131,034,443	183,284,739	-28.5%
Contract liabilities	69,810,956	58,662,779	19.0%
Current income tax liabilities	7,017,788	7,017,788	0.0%
Deferred income	125,941	126,504	-0.4%
Provisions	771,863	3,744,458	-79.4%
Employee benefits	10,945,737	24,448,107	-55.2%
Dividends payable	-	36,032,000	-
Retention payables	1,517,239	1,748,591	-13.2%
Other liabilities	15,058,827	33,146,373	-54.6%
Total equity and liabilities	1,128,029,926	695,475,354	62.2%

KEY FINANCIAL RATIOS

The main financial ratios of Electro-Alfa International S.A., based on the consolidated results as of March 31st, 2026, are presented below.

<i>Financial data in RON '000</i>	31 March 2026	
Current ratio		
<u>Current assets</u>	<u>913,212,120</u>	= 3.36
Current liabilities	272,079,786	
Debt to Equity ratio		
<u>Interest-bearing debt</u>	<u>90,609,531</u>	= 12%
Equity	764,569,592	
<u>Interest-bearing debt</u>	<u>90,609,531</u>	= 11%
Capital employed*	855,179,123	
Trade receivables turnover (days)		
Average trade receivables	x365 <u>230,118,049</u>	= 155.42
Turnover x4**	540,409,744	
Fixed asset turnover		
Turnover x4**	<u>540.409.744</u>	= 2.52
Non-current assets	214.817.807	

*Capital employed = equity + interest-bearing debt, in line with ASF methodology.

**Annualized value.

DECLARATION OF MANAGEMENT

28 May 2026

The undersigned, based on the best available information, hereby confirm that:

- the interim condensed consolidated financial statements for the three-month period ended March 31st, 2026, provide an accurate and real image regarding the assets, liabilities, financial position, the financial performance, and the cash flows of the company Electro-Alfa International S.A., as well as of the group to which it belongs, as required by the applicable accounting standards; and
- the report attached to this statement, prepared in accordance with art. 69 of the Law no. 24/2017 (R) on issuers of financial instruments and market operations as well as annex no. 13 to FSA Regulation no. 5/2018 on issuers of financial instruments and market operations for the three-month period ended March 31st, 2026, comprises accurate and real information regarding the development and performance of the company Electro-Alfa International S.A., as well as of the group to which it belongs.

Gheorghe CIUBOTARU

Chairman of the Board of Directors

Ștefan PETREA

Chief Executive Officer

Constantin TODI

Chief Financial Officer



ELECTROALFA[®]

Translation for information purposes only

ELECTRO-ALFA INTERNATIONAL S.A.

**CONDENSED CONSOLIDATED INTERIM
FINANCIAL STATEMENTS**

**for the three-month period ended
31 March 2026**

**Prepared in accordance with IAS 34 Interim Financial Reporting adopted by the
European Union**

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ELECTRO-ALFA INTERNATIONAL SA
Condensed consolidated interim statement of financial position as at 31 March 2026
(all amounts are expressed in lei, unless otherwise specified)

	Note	31 March 2026	31 December 2025
Assets			
Fixed assets			
Property, plant and equipment	14	77.617.878	78.054.930
Intangible fixed assets		5.342.156	5.280.105
Investments in associates	15	249.000	248.000
Loans granted to related parties	24c)	95.685.622	96.273.796
Contract assets	4	2.570.046	2.060.105
Restricted cash	10	19.689.263	16.006.722
Deferred tax assets	15	1.847.898	3.954.916
Right-of-use assets	22 i)	11.815.944	7.957.262
Total non-current assets		214.817.807	209.835.836
Current assets			
Inventories	11	72.811.397	46.059.797
Contract assets	4	26.464.281	16.609.169
Trade receivables	12	154.333.848	305.902.249
Prepayments		27.259.561	31.707.942
Loans granted to related parties	24c)	5.008.948	5.182.194
Restricted cash	10	-	2.856.751
Short-term bank deposits	10	430.000.000	-
Other receivables	13	60.298.585	1.301.316
Cash and cash equivalents	10	137.035.499	76.020.098
Total current assets		913.212.120	485.639.518
Total assets		1.128.029.926	695.475.354
Equity			
Share capital	16a)	47.136.077	30.638.450
Share premium	16d)	531.649.954	-
Legal reserves	16c)	5.649.855	5.649.855
Other reserves	16c)	29.427.591	29.427.591
Retained earnings		150.428.548	144.097.119
Equity attributable to the Company's shareholders		764.292.025	209.813.015
Non-controlling interests		277.567	381.065
Total equity		764.569.592	210.194.080
Liabilities			
Non-current liabilities			
Bank borrowings	17	44.981.648	47.306.425
Lease liabilities	22	9.830.891	6.516.151
Deferred income		2.541.958	2.573.163
Provisions	21	11.877.069	8.985.860
Supplier guarantees	20	22.148.892	18.350.164
Total non-current liabilities		91.380.548	83.731.763
	Note	31 March 2026	31 December 2025

The accompanying notes form an integral part of the financial statements.

ELECTRO-ALFA INTERNATIONAL SA**Condensed consolidated interim statement of financial position as at 31 March 2026***(all amounts are expressed in lei, unless otherwise specified)*

Current liabilities			
Bank borrowings	17	31.652.059	49.641.580
Lease liabilities	22	4.144.933	3.696.592
Trade payables	18	131.034.443	183.284.739
Contract liabilities	9	69.810.956	58.662.779
Current income tax liabilities		7.017.788	7.017.788
Deferred income		125.941	126.504
Provisions	21	771.863	3.744.458
Employee benefits	6	10.945.737	24.448.107
Dividends payable	16b)	-	36.032.000
Supplier guarantees	20	1.517.239	1.748.591
Other payables	19	15.058.827	33.146.373
		<hr/>	<hr/>
Total current liabilities		272.079.786	401.549.511
		<hr/>	<hr/>
Total liabilities		363.460.334	485.281.274
		<hr/>	<hr/>
Total equity and liabilities		1.128.029.926	695.475.354

Gheorghe Ciubotaru
Chairman of the Board of Directors

Stefan Petrea
Chief Executive Officer

Constantin Todî
Chief Financial Officer

ELECTRO-ALFA INTERNATIONAL SA
Condensed consolidated interim statement of comprehensive income for the three-
month period ended 31 March 2026
(all amounts are expressed in lei, unless otherwise specified)

	Note	<i>the three-month period ended on</i>	
		31 March 2026	31 March 2025
Revenue	4	135.102.436	120.419.031
Other income		664.565	476.445
Employee benefit expenses	6	(25.500.720)	(13.882.024)
Raw materials and merchandise expenses	5	(76.500.079)	(58.590.179)
Third-party services expenses	5	(16.358.154)	(32.146.676)
Utilities expenses		(869.286)	(420.500)
Transport expenses		(1.064.258)	(1.563.259)
Repairs and maintenance expenses	5	(778.502)	(544.619)
Depreciation and amortisation expense		(2.961.595)	(2.623.356)
Impairment losses on trade receivables		(748.505)	(4.914)
Other operating expenses	5	(3.310.242)	(3.317.717)
Operating profit		7.675.660	7.802.232
Finance income	7	1.289.205	285.724
Finance costs	7	(629.914)	(558.522)
Net financial result		659.291	(272.798)
Profit before tax		8.334.951	7.529.434
Income tax expense	9	(2.107.018)	(1.474.656)
Net profit		6.227.933	6.054.778
Other elements of comprehensive income			
Total Comprehensive income		6.227.933	6.054.778
Profit attributable to:			
Owners of the Company		6.331.431	6.055.391
Non-controlling interests		(103.498)	(613)
Overall result attributable to			
Owners of the Company		6.331.431	6.055.391
Non-controlling interests		(103.498)	(613)
Earnings per share			
Earnings per share	8	0,03	94,84

Gheorghe Ciubotaru
Chairman of the Board of Directors

Stefan Petrea
Chief Executive Officer

Constantin Todi
Chief Financial Officer

ELECTRO-ALFA INTERNATIONAL SA

Condensed consolidated interim statement of changes in equity for the three-month period ended 31 March 2026

(all amounts are expressed in lei, unless otherwise specified)

	Note	Share capital	Legal reserves	Share premium	Other reserves	Retained earnings	Total	Non-controlling interests	Total equity
Balance on 1 January 2025		638.450	127.690	-	57.899.540	90.891.794	149.557.474	-	149.557.474
<i>Total comprehensive income for the period</i>						6.055.391	6.055.391	(613)	6.054.778
Profit for the period									
Total Comprehensive income		-	-	-	-	6.055.391	6.055.391	(613)	6.054.778
<i>Transactions with the owners of the Company</i>									
Creation of legal reserves									
Dividends									
Recognition of subsidiaries with non-controlling interests								490.000	490.000
Total transactions with the Company's shareholders		-	-	-	-	-	-	490.000	490.000
Other changes in equity									
Set up of legal reserves									
Set up of other reserves									
Balance on 31 March 2025		638.450	127.690	-	57.899.540	96.947.183	155.612.863	489.387	156.102.250
Balance on 1 January 2026		30.638.450	5.649.855	-	29.427.591	144.097.119	209.813.015	381.065	210.194.080
<i>Total comprehensive income for the period</i>									
Profit for the period						6.331.431	6.331.431	(103.498)	6.227.933
Total comprehensive income		-	-	-	-	6.331.431	6.331.431	(103.498)	6.227.933
<i>Transactions with the company's shareholders</i>									
Capital increase		-	-	-					-
Newly issued ordinary shares	16d)	16.497.627	-	531.649.954			548.147.581		548.147.581
Recognition of subsidiaries with non-controlling interests									
Total transactions with the Company's shareholders		16.497.627	-	531.649.954	-	-	-	-	548.147.581
<i>Other changes in equity</i>									
Set up of other reserves									
Balance on 31 March 2026		47.136.077	5.649.855	531.649.954	29.427.591	150.428.549	764.292.025	277.567	764.569.593

Gheorghe Ciubotaru
Chairman of the Board of Directors

Stefan Petrea
Chief Executive Officer

Constantin Todi
Chief Financial Officer

The accompanying notes form an integral part of the financial statements.

ELECTRO-ALFA INTERNATIONAL SA**Condensed consolidated interim statement of cash flows for the three-month period ended 31 March 2026***(all amounts are expressed in lei, unless otherwise specified)*

	The three-month period ended on		
	Note	31 March 2026	31 March 2025
Cash flows from operating activities			
Profit before tax		8.334.951	7.529.434
Adjustments for:			
Depreciation		2.961.595	2.623.356
Impairment losses on receivables, net		748.505	4.914
Interest income	7	(1.289.199)	(270.545)
Interest expenses	7	799.673	473.086
Investment subsidies income		(31.767)	(151.356)
Other financial expenses – unwinding of provisions		(298.368)	277.433
Gain on sale of property, plant and equipment		(58.260)	-
		11.167.129	10.486.321
Changes in:			
Trade receivables		150.819.895	407.838
Contract assets		(10.364.965)	(5.004.954)
Inventories		(26.751.600)	(26.676.640)
Restricted cash		(825.791)	(6.497.214)
Prepayments		4.448.381	(12.738.771)
Other receivables		(59.001.916)	(3.406.340)
Trade payables		(52.079.694)	26.866.822
Contract liabilities		11.148.178	1.933.032
Grants		(1)	(85.707)
Provisions		(216.982)	104.186
Supplier guarantees		3.567.467	2.377.299
Employee benefits		(13.502.370)	(6.050.312)
Other payables		(18.535.492)	(3.565.884)
		306.202	(22.550.694)
Cash used/generated in operating activities			
Interest paid		(883.603)	(579.222)
Income tax paid		-	-
		(577.401)	(23.129.916)
Net cash used in operating activities			
Cash flows from investing activities			
Payments for the acquisition of property, plant and equipment and intangible assets		(1.801.872)	(2.024.500)
Payments for loans granted to related parties		(4.021.529)	(2.225.110)
Proceeds from repayments of loans granted to related parties		5.708.333	443.051
Placements in bank deposits with maturities between 3 and 12 months	10	(430.000.000)	-
Payments for contribution to real estate project		-	(514.807)
Payments for investment in associates		(1.000)	(510.000)
Proceeds from the sale of property, plant and equipment		58.260	-
Interest collected		363.818	-
		(429.693.990)	(4.831.366)
Net cash used in investing activities			

The accompanying notes form an integral part of the financial statements.

ELECTRO-ALFA INTERNATIONAL SA**Condensed consolidated interim statement of cash flows for the three-month period ended 31 March 2026***(all amounts are expressed in lei, unless otherwise specified)*

	The three-month period ended on	
Note	31 March 2026	31 March 2025
Cash flows from financing activities		
Proceeds from bank borrowings	22.203.775	1.581.419
Repayments of bank borrowings	(42.434.142)	(8.068.368)
Share capital increase	16.497.627	-
Share premium	531.649.954	-
Lease payments	(598.412)	(810.312)
Dividends paid	(36.032.000)	(2.360.000)
Net cash used in financing activities	491.286.791	(9.657.261)
Net increase/decrease in cash and cash equivalents	61.015.401	(37.618.543)
Cash and cash equivalents on 1 January	76.020.098	87.884.552
Cash and cash equivalents on 31 March	137.035.499	50.266.009

Gheorghe Ciubotaru
Chairman of the Board of Directors

Stefan Petrea
Chief Executive Officer

Constantin Todi
Chief Financial Officer

ELECTRO-ALFA INTERNATIONAL SA
Notes to the condensed consolidated interim financial statements
as at and for the three-month period ended 31 March 2026
(all amounts are expressed in lei, unless otherwise specified)

1. Reporting entity and general information

Electro-Alfa International S.A. ("The Company") is a limited liability company established in 1995, operating in Romania in accordance with the provisions of Law 31/1990 on commercial companies.

The registered office of the company is in Botosani, 15 Calea Nationala street, Botosani county.

The company manufactures electrical equipment and provides services to customers both on the domestic and international markets (Europe, Africa, North America).

The company operates in the electrical equipment manufacturing and advanced technology solutions integration industry, with expertise in the following areas:

Electrical equipment manufacturing operating segment

- The company manufactures medium and low voltage electrical equipment - The company manufactures a wide range of electrical equipment designed to ensure efficiency and reliability in energy distribution.
- The company designs and manufactures technical shelters (metal containers), ensuring protection and safety for critical equipment in industrial environments.

Operating segment of rendering of service Energy efficiency solutions integrator

- Energy efficiency solutions integrator - The company provides integrated solutions that optimize energy consumption and contribute to reducing operating costs.
- EPC Contractor Projects - The company manages complete contractor projects, from concept and design to implementation and maintenance, offering turnkey solutions
- Procurement services and supplier of goods for government sectors and agencies through international tenders - The company supports the emergency aid and intervention sector in post-conflict and/or third world countries by providing essential equipment and services.

Software development operating segment

- Provision of IT services consisting of software development activities carried out by the Group through its subsidiary Alfa Factory Software SRL

These condensed consolidated interim financial statements include the Company and its subsidiary (together referred to as the "Group").

On 31 March 2026, the company is owned in proportion to 52% by Mr. Ciubotaru Gheorghe, 13% by Electro Alfa Management SRL and 35% by other list-type shareholders (individuals and legal entities).

The company is managed by the Board of Directors.

Initial public offering ("IPO")

On 6 February 2026, The public offering was oversubscribed in both the institutional investor tranche and the retail investor tranche, which led to the decision to close early at the end of the trading session related to the public offering on the Bucharest Stock Exchange ("BVB"), with the sale of up to 65.990.507 newly issued shares.

The number of shares actually sold and their price: 65.990.507 shares sold and allocated in the offering, respectively:

- The institutional investor tranche: 56.091.932 shares allocated at a price of 8,85 lei per share;
- The retail investor tranche: 9.898.575 shares, of which 9.882.434 shares were allocated at a price of 8.4075 lei per share and 16.141 shares allocated at a price 8,85 lei per share.

On 03.03.2026, trading on the BVB commenced without price variation limits and without the Deal Market, until the reference price is established, in accordance with the provisions of Art. 41 (1) a) and Art. 42 of Title III of the BVB Code – Main Regulated Market.

ELECTRO-ALFA INTERNATIONAL SA
Notes to the condensed consolidated interim financial statements
as at and for the three-month period ended 31 March 2026
(all amounts are expressed in lei, unless otherwise specified)

List of subsidiaries

On 31 March 2026, Electro-Alfa International SA has the following subsidiary:

Subsidiary	Activity	Registered Office	% participation on 31 March 2026	% participation on 31 December 2025
Alfa Factory Software SRL	IT services	Botoșani Romania	51%	51%

The Alfa Factory Software SRL company was established during 2025 by Electro-Alfa International SRL, whose main activity is the development of custom software, with a sole partner the Electro-Alfa International SRL company. Subsequently, Electro-Alfa International SRL it assigned to KEEP IT Mobile Development 49% of the shares.

2. Basis of accounting

These condensed consolidated interim financial statements have been prepared in accordance with IAS 34 “Interim Financial Reporting” as adopted by the European Union and should be read in conjunction with the Group’s last annual consolidated financial statements as at and for the year ended 31 December 2025. These condensed consolidated interim financial statements do not include all the information required for a complete set of financial statements prepared in accordance with the International Financial Reporting Standards (IFRS) as adopted by the European Union (IFRS-EU). However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance since the last annual financial statements.

These condensed interim consolidated financial statements were authorized for issue by the Company's Board of Directors on 27.05.2026.

3. Operating segments

A. Basis of segmentation

The Group has identified three reportable operating segments, determined based on the internal analysis performed by the Group’s chief operating decision maker.

The following table describes the activities of each reportable segment:

Reportable segment	Activities
Manufacture of electrical equipment	Manufacture of low and medium voltage electrical equipment, production of metal shelters with various degrees of equipment (mechanical and/or electrical)
Provision of engineering, procurement, and construction (EPC) services	Provision of EPC (design and execution) activities in electrical stations, irrigation infrastructure works, photovoltaic parks. This segment also includes the international tenders business line, which has a similar specific nature
Provision of IT services – software development	Provision of IT services consisting of software development activities carried out by the Group through its subsidiary Alfa Factory Software SRL

Group management reviews the management reports for each segment. Operating results (C.A., margin, EBITDA, and profit) are the indicators used to assess performance by segment, as management believes that this information is the most relevant in evaluating segment results.

ELECTRO-ALFA INTERNATIONAL SA
Notes to the condensed consolidated interim financial statements
as at and for the three-month period ended 31 March 2026
(all amounts are expressed in lei, unless otherwise specified)

B. Information about operating segments

The three month period ended on 31 March 2026	Manufacture of electrical equipment	Provision of EPC services	Provision of IT services	Total reportable segments	Eliminations between segments	Total consolidated
External revenue	89.875.910	45.055.769	170.757	135.102.436		135.102.436
Inter-segment revenue	6.088.898	-	86.345	6.175.243	(6.175.243)	-
Segment revenue	95.964.808	45.055.769	257.102	141.277.679	(6.175.243)	135.102.436
Other income	456.062	208.503	-	664.565	-	664.565
Employee benefit expenses	(21.164.569)	(4.141.212)	(281.284)	(25.587.065)	86.345	(25.500.720)
Raw materials and goods expenses	(60.244.767)	(22.344.210)	-	(82.588.977)	6.088.898	(76.500.079)
Third-party service expenses	(3.550.686)	(12.739.049)	(68.419)	(16.358.154)		(16.358.154)
Energy and water expenses	(719.828)	(147.043)	(2.415)	(869.286)		(869.286)
Transportation expenses	(927.992)	(136.239)	(27)	(1.064.258)		(1.064.258)
Repairs, maintenance, and materials	(727.376)	(48.550)	(2.576)	(778.502)		(778.502)
Depreciation of fixed assets	(2.464.650)	(495.212)	(1.733)	(2.961.595)		(2.961.595)
Losses from impairment of receivables	(498.563)	(249.942)	-	(748.505)		(748.505)
Other operating expenses	(1.505.933)	(1.692.437)	(111.872)	(3.310.242)		(3.310.242)
Segment operating profit	4.616.506	3.270.378	(211.224)	7.675.660	-	7.675.660

The three month period ended on 31 March 2025	Manufacture of electrical equipment	Provision of EPC services	Provision of IT services	Total reportable segments	Eliminations between segments	Total consolidated
External revenue	72.522.415	47.737.876	158.740	120.419.031		120.419.031
Inter-segment revenue	1.413.001			1.413.001	(1.413.001)	-
Segment revenue	71.565.189	47.737.876	158.740	121.832.032	(1.413.001)	120.419.031
Other income	202.044	274.401		476.445		476.445
Employee benefit expenses	(11.355.239)	(2.526.640)	(145)	(13.882.024)		(13.882.024)
Raw materials and goods expenses	(48.336.007)	(11.667.173)		(60.003.180)	1.413.001	(58.590.179)
Third-party service expenses	(1.909.002)	(30.078.774)	(158.900)	(32.146.676)		(32.146.676)
Energy and water expenses	(325.126)	(95.375)		(420.500)		(420.500)
Transportation expenses	(1.086.143)	(477.116)		(1.563.259)		(1.563.259)
Repairs, maintenance, and materials	(473.467)	(71.152)		(544.619)		(544.619)
Depreciation of fixed assets	(2.173.718)	(449.638)		(2.623.356)		(2.623.356)
Losses from impairment of receivables	(4.914)	-		(4.914)		(4.914)
Other operating expenses	(1.456.815)	(1.859.957)	(946)	(3.317.717)		(3.317.717)
Segment operating profit	7.017.030	786.452	(1.251)	7.802.232	-	7.802.232

Revenues between segments are represented by the Company's own equipment used in EPC service projects and invoiced to the beneficiaries of these projects. Total assets and liabilities by segment are not included in the management reports reviewed by Management.

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4. Revenue

A. Revenue from contracts with customers

The Group generates revenue from:

	The three-month period ended on	
	31 March 2026	31 March 2025
Revenue from the sale of finished products	88.711.238	69.923.153
Revenue from the sale of goods	12.040.876	3.958.143
Revenue from services rendered	33.975.615	46.504.356
Other revenue	374.706	33.379
Total	135.102.435	120.419.031

The group generates revenue from the sale of medium and low voltage electrical equipment and related equipment such as technical shelters for this equipment, as well as from services provided within contracted projects.

Sales of goods

During the period of January - March 2025 the Group contracted through dedicated auction platforms financed by non-reimbursable aid funds financed by the European Energy Community and the United States of America through accredited entities, the sale of electrical equipment delivered to Ukraine in the amount of 2.676.420 lei. During the same period in 2026 these sales amounted to 8.482.428 lei.

Sales of finished products

Sales of finished products increased as a result of market demand for electrical equipment in Romania, with the Romanian energy system undergoing a process of modernization that has attracted significant investment in this area.

At the same time, the Group expanded its collaboration with its customers to foreign markets, starting in 2023, by beginning deliveries of electrical equipment from its own production to private customers in the United States, recording revenue from these contracts in the amount of 27.820.098 lei in the first three months of 2025 and, respectively, in the amount of 29.541.165 lei in the first three months of the year 2026.

At the same time, sales of finished products (compact transformer stations) increased to 37.441.396 lei in the first three months of the year 2026 compared to 35.159.326 lei in the same period of the previous year, as a result of the accentuated increase in the number of contracts concluded due to growing customer demand.

Sales of goods

During the first three months of 2026, the Group generated service revenues in the amount of 33.975.615 lei (in the first three months of 2025: 46.504.356 lei). In the services segment, the revenue recorded by the contracting division in the first quarter of 2025 was 31.496.020 lei compared to 8.098.783 lei during the similar period in 2026, this decline was partially offset by the growth recorded by the green energy division (13.573.031 lei for the three months period ended on 31 March 2026 compared to 7.127.947 lei for the period ended on 31 March 2025).

During 2026, the group continued to provide software development services through its subsidiary Alfa Factory Software recording revenues during the 3-month period ending 31 March 2026 in amount of 170.757 lei.

The Company's customers are generally companies in Romania, with exports accounting for approximately 26,23% of the total sales. No customer is significant in terms of its share of the Company's total sales.

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Revenue recognition timing

	The three-month period ended on	
	31 March 2026	31 March 2025
Revenue recognized over time	23.575.218	40.680.798
Revenue recognized at a point in time	111.527.217	79.738.233
Total	135.102.435	120.419.031

B. Balances related to customer contracts

The table below presents information on the balances of contracts concluded at the end of each reporting period.

	31 March 2026	31 December 2025
Trade receivables	154.333.848	305.902.251
Contractual assets	29.034.327	18.669.274
Contractual liabilities	(69.810.956)	(58.662.779)
Total	113.557.222	265.908.746

Contractual assets

Contractual assets represent assets related to service contracts for the portion of the work covered by the contract that has been performed but not invoiced, for which the Group has an unconditional right to collect payment in accordance with the contractual terms and legal provisions in force.

Contractual liabilities

Contractual liabilities represent amounts received in advance from customers in accordance with contractual terms. As of 31 March 2026, these increased due to the receipt of advance payments related to renewable energy projects and advance payments for shipments of goods to external customers in Ukraine. These will be settled upon completion of the two contracts. During the period ended as of 31 March 2026 it recognized income from the opening balances of contractual liabilities in the amount of 3.380.775 lei (period ended on 31 March 2025: 2.791.846 lei).

5. Operating expenses

Expenses with raw materials and goods

	The three-month period ended on	
	31 March 2026	31 March 2025
Raw materials expenses	68.704.939	55.965.172
Merchandise expenses	7.795.141	2.625.007
Total	76.500.080	58.590.179

Expenses for services

	The three-month period ended on	
	31 March 2026	31 March 2025
Subcontractors for construction projects	16.213.343	32.010.361
Other expenses	144.812	136.316
Total	16.358.155	32.146.677

Expenses for services provided by third parties include expenses for subcontractors in projects involving the execution of development, rehabilitation, and modernization works for electrical networks and irrigation systems.

On 31 March 2026, many of the projects are still in progress, and the quotes from subcontractors have not yet been finalized or invoiced.

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Other operating expenses

	The three-month period ended on	
	31 March 2026	31 March 2025
Commission expenses	43.121	40.212
Rental expenses	13.345	68.528
Banking and similar services expenses	274.374	183.153
Insurance premiums expenses	165.684	141.254
Other taxes and fees expenses	365.878	325.646
Donations expenses	101.572	250.000
Travel, secondments and transfers expenses	453.003	232.748
Postal and telecommunications fees	163.953	108.351
Protocol, advertising, and publicity expenses	674.756	396.487
Compensation, fines, and penalties expenses	18.407	7.650
Movements in provisions, net	216.982	277.432
Expenses with minimum turnover tax	631.923	1.049.371
Other operating expenses	186.245	236.888
Total	3.310.242	3.317.719

6. Benefits for employees and collaborators

Liabilities related to employee benefits were as follows:

	31 March 2026	31 December 2025
Salaries payable	4.374.820	3.172.803
Performance bonuses benefits	4.083.451	19.387.586
Untaken holiday	2.421.808	1.828.744
Other	65.658	58.974
Total	10.945.737	24.448.107

Employee benefits are fully current liabilities.

During the first three months ended on 31 March 2026, liabilities.

In the six-month period ended 30 June 2025, the average number of employees within the Group was 565 (31 March 2025: 310). Employee benefit expenses include base salaries, mandatory health insurance contributions, mandatory social security contributions, performance bonuses, and unused vacation time.

The performance bonuses were estimated based on the indicators set forth in the 2026 Income and Expenditure Budget, specifically the total bonuses divided by annual revenue, applied to the actual net revenue generated during the first quarter.

	The three-month period ended on	
	31 March 2026	31 March 2025
Salaries and other remuneration	22.150.943	12.410.292
Social security contributions	1.166.659	669.510
Meal tickets	2.183.118	802.222
	25.500.720	13.882.024

7. Finance result

	The three-month period ended on	
	31 March 2026	31 March 2025
Interest income	1.289.202	210.545
Other finance income	3	15.179
Total income	1.289.205	285.724

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Interest expenses	799.673	232.734
(Expenses from foreign exchange differences, net	117.594	148.941
Unwinding of non-current provisions	(298.368)	173.244
Other finance expenses	11.015	3.603
Total expenses	629.914	558.522

8. Earnings per share

Earnings per basic share were calculated based on the profit attributable to shareholders:

	The three-month period ended on	
	31 March 2026	31 March 2025
Profit attributable to owners of the Company	6.227.933	6.054.778
Weighted average number of ordinary shares	188.544.307	63.845
Basic and diluted earnings per share	0,03	94,84

9. Income tax

Amounts recognized in profit or loss

	The three-month period ended on	
	31 March 2026	31 March 2025
Current tax expense	-	-
Deferred tax benefit	(2.107.018)	(1.474.656)
Total	(2.107.018)	(1.474.656)

In the first quarter of 2026, as well as in the same period last year, the Company paid minimum turnover tax in accordance with applicable tax regulations. The amount of this tax is 631.923 lei, 0,5% percent from the calculation basis (1.049.371 lei in the first quarter of 2025, 1% percent from the calculation basis).

(a) Movement of deferred tax balances

	Net balance on 1 January 2025	Recognized in profit or loss	Net balance on 31 March 2025	Deferred tax assets	Deferred tax liabilities
Property, plant and equipment	120.928	(11.603)	109.325		109.325
Inventories	(891.297)	-	(891.297)	(891.297)	
Trade receivables	(269.389)	(789)	(270.175)	(270.175)	
Other receivables	(25.267)	(17.455)	(42.722)	(42.722)	
Provisions	482.920	72.500	555.420		555.420
Trade payables	-	-	-	-	
Employee benefits	(1.583.091)	1.432.000	(151.091)	(151.091)	
Total deferred tax liabilities (assets) before offsetting	(2.165.196)	1.474.657	(690.539)	(1.355.284)	664.745
Offset tax				664.745	(664.745)
Net deferred tax liabilities (assets)				(690.539)	

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	Net balance on 1 January 2025	Recognized in profit or loss	Net balance on 31 March 2025	Deferred tax assets	Deferred tax liabilities
Property, plant and equipment	94.752	(1.489)	93.263		93.263
Inventories	(866.444)	-	(866.444)	(866.444)	
Trade receivables	(502.770)	(119.761)	(622.531)	(622.531)	
Other receivables	(71.627)	-	(71.627)	(71.627)	
Provisions	462.813	197.470	660.283		660.283
Trade payables	-	-	-	-	
Payables to employees	(3.071.639)	2.030.798	(1.040.841)	(1.040.841)	
Total deferred tax liabilities (assets) before offsetting	(3.954.915)	2.107.018	(1.847.898)	(2.601.443)	753.545
Offset tax				753.545	(753.545)
Net deferred tax liabilities (assets)				(1.847.898)	

Deferred income tax is primarily generated by impairment adjustments for inventory, accounts receivable, and employee benefits in the form of bonuses and unused vacation days treated as non-deductible.

10. Cash and cash equivalents, restricted cash, and other investments

	31 March 2026	31 December 2025
Bank checking accounts and other assets	114.722.482	45.597.958
Deposits with a maturity of less than 3 months	22.300.724	30.408.063
Petty cash	12.293	14.077
Total cash and cash equivalents	137.035.499	76.020.098

On 31 March 2026, the restricted cash in amount of 19.689.263 lei (31 December 2025: 18.863.473 lei) is mainly related to performance bonds for a project aimed at investing in the irrigation network administered by the National Agency for Land Improvement (ANIF) in the Răzmirești area. The Company has a special performance bond account open at the Botoșani Treasury; the Company may access the funds only upon project completion and after the contracting authority has signed the acceptance report. The restricted cash is classified as long-term in accordance with the estimated project completion date.

On 31 March 2026, the company has bank deposits with Banca Transilvania and Unicredit Bank, with terms ranging from three to 12 months, totalling 430.000.000 lei which are reported under “Other short-term investments” in the simplified interim consolidated statement of financial position. These were established for investment purposes using funds raised from the IPO.

11. Inventories

	31 March 2026	31 December 2025
Raw materials and consumables	30.756.777	25.589.597
Finished goods and merchandise	27.235.411	8.784.753
Works in progress	14.819.209	11.685.447
Total	72.811.397	46.059.797

Amount of inventories recognized in the profit and loss account for the first three months of 2026 is of 92.542.347 lei (first 3 months in 2025: 77.539.089 lei).

In the first quarter of 2026, the Company purchased inventory of goods and products necessary to fulfil the contracts it had won in international tenders.

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12. Trade receivables

	31 March 2026	31 December 2025
Trade receivables from third parties. gross	120.367.305	262.341.938
Trade receivables from related parties. gross	2.646.097	2.289.201
Effects to be received	39.453.228	51.322.554
Allowance for expected credit losses	(5.931.539)	(5.183.034)
Total	156.535.091	310.770.659

The effects to be received represent bank CEC slip and promissory notes issued by customers in favour of the Company.

An analysis of trade receivables by age is presented in Note 23. Trade receivables due from related parties are presented in Note 24.

The movement in impairment losses on trade receivables is as follows:

	2026	2025
Balance on 1 January	5.183.034	3.580.137
Impairment loss recognised	748.505	4.914
Impairment loss reversed	-	-
Balance on 31 March	5.931.539	3.585.051

13. Other receivables

	31 March 2026	31 December 2025
Other receivables	59.989.972	907.187
Receivables related to the state budget	59.453	100.039
Other receivables	698.828	741.759
Allowances for impairment of other receivables	(447.669)	(447.669)
Total	60.298.584	1.301.316

The amounts related to the stabilization agreement entered into by the Company with Swiss Capital as part of the stock market listing process, in the amount of 58.520.600 lei. These were already repaid in full to the Company on 3 April 2026.

14. Property, plant and equipment

Land and Buildings

Land and buildings include properties owned by the Company for use in the production of goods and for administrative purposes. During the three-month period ended 31 March 2026, there were no increases or decreases in these asset categories.

Equipment and other fixed assets

This category primarily includes equipment used by the Company in the production of goods.

During the period January–March 2026, there were no significant acquisitions or movements.

Property, plant, and equipment under construction

As of 31 March 2026, the Company recognized assets under construction, investments that primarily relate to construction and fit-out work on the property acquired in 2024, with completion of these works expected by the end of the current year.

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15. Investments in associates

In 2026, The company contributed 1000 lei toward the establishment of the non-profit association "Patronat pentru Infrastructura Energetica" alongside other founding members. It does not exercise control over this association..

16. Share capital and reserves

a) Share capital

Shareholder structure of the company

31 March 2026	Number of shares	Amount (lei)	(%)
Ciubotaru Gheorghe	98.043.040	24.510.760	52%
Electro Alfa Management SRL	24.510.760	6.127.690	13%
Other shareholders	65.990.507	16.497.627	35%
Total	188.544.307	47.136.077	100%
31 December 2025	Number of shares	Amount (lei)	(%)
Ciubotaru Gheorghe	98.043.040	24.510.760	80%
Electro Alfa Management SRL	24.510.760	6.127.690	20%
Total	122.553.800	30.638.450	100%

b) Dividends

Companies in Romania may distribute dividends only from profits reported in the statutory financial statements prepared in accordance with Romanian accounting regulations. The distribution of dividends is subject to approval by the General Meeting of Shareholders.

c) Reserves

	31 March 2026	31 December 2025
Legal reserves	5.649.855	5.649.855
Other reserves	29.427.591	29.427.591
Share premium	531.649.954	-
Total reserves	566.727.400	35.077.446

Legal reserves

According to legal requirements, the Group establishes legal reserves amounting to 5% of the profit recorded up to 20% of the share capital. The value of the legal reserve as of 31 March 2026 is 5.649.855 lei. Legal reserves cannot be distributed to shareholders.

Other reserves

On 31 March 2026 other reserves include:

- a) 17.834.529 lei represents amounts distributed from previous years' net profits for the purpose of capitalizing the company in accordance with the shareholders' decision.
- b) 11.593.061 lei which will be taxed upon use or change of purpose, since their use can only be decided by the shareholders, no deferred tax has been calculated for these reserves. During the first quarter of 2026, the Company did not benefit from an income tax exemption on reinvested profits in accordance with the provisions of the Tax Code (art. 22).

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d) Share premium

As part of the initial public offering completed on 6 February 2026, Electro-Alfa International S.A. issued 65.990.507 new shares, generating gross revenue of 579.643.020 RON as described in Note 1. The share premium, representing the excess of the issue price over the par value of 0,25 RON/ shares are recognized in equity in accordance with IAS 32. Expenses in the amount of 31.495.439 RON directly attributable to the offering were deducted from the offering premium. The net offering premium recognized in the Company's equity is 531.649.954 lei.

e) Capital management

The Group manages its capital in such a way as to ensure business continuity and maximize shareholder value by optimizing equity and debt balances.

The Group's capital structure comprises liabilities, which include bank loans and lease liabilities, cash and cash equivalents, and equity attributable to shareholders. Equity comprises share capital, reserves, and retained earnings.

The Group monitors capital based on the debt ratio. The ratio is calculated as net debt divided by total equity. Net debt is calculated as debt, which includes bank loans and lease liabilities, minus cash and cash equivalents. The company's goal is to maintain a balance between equity and borrowed funds.

	31 March 2026	31 December 2025
Bank borrowings	76.633.707	96.948.005
Lease liabilities	13.975.824	10.212.743
Cash and cash equivalents	(137.035.499)	(76.020.098)
Net debt	(46.425.968)	31.140.650
Total equity attributable to shareholders	764.569.592	210.194.080
Debt ratio	(0,06)	0,15

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17. Bank borrowings

The terms and conditions of bank loans are detailed below:

31 March 2026

Bank	Description	Total value of the credit facility	Value used - bank guarantee letters -lei-	Cash value used - lei-	Maturity	Interest rate
Unicredit	Credit line letters of guarantee	12.000.000 RON	8.462.909	-	07.08.2035	ROBOR 3M + 2%
Unicredit	Linie de credit	10.000.000 EUR	-	22.444.471	06.08.2026	EURIBOR 3M + 1.2% ROBOR 3M + 1.2%
Unicredit	Investment credit	4.380.000 EUR	-	12.877.492	18.11.2029	EURIBOR 1M+ 2.08%
Unicredit	Credit - Treasury line	1.300.000 EUR	-	-	01.02.2034	EURIBOR 1M+10%
Unicredit	Investment credit	2.980.000 EUR	-	9.678.768	04.07.2030	EURIBOR 1M+2.1%
Unicredit	Investment credit	180.000 EUR	-	21.294	19.07.2026	EURIBOR 1M + 1.85%
Unicredit	Multi-product facility letter of guarantee	40.000.000 RON	30.197.038	-	07.08.2035	ROBOR 3M +1.2%
Unicredit	Investment credit	5.850.000 EUR	-	23.731.945	07.04.2035	EURIBOR 6M + 1.5%
Unicredit	Investment credit	2.528.011 EUR	-	7.706.664	02.05.2030	EURIBOR 6M + 1.4%
Unicredit	Facilitate factoring	6.000.000 RON	-	-	07.12.2026	ROBOR 1M + 2%
BCR	Multi-product facility	1.200.000 RON	-	-	18.09.2026	ROBOR 3M + 1,8%
BCR	Multi-product facility	9.000.000 RON	-	-	20.08.2027	ROBOR 3M + 1,8%
BCR	Multi-product facility letter of guarantee	5.000.000 EUR	10.845.675	-	23.11.2035	ROBOR 3M + 3% EURIBOR 3M + 3%
BCR	Multi-product facility	1.250.000 EUR	-	-	18.09.2026	EURIBOR 3M + 1,8%
BCR	Facilitate credit letter of guarantee	25.000.000 RON	11.226.497	-	09.09.2035	ROBOR 3M +3%
BRD	Multi-product facility letter of guarantee	7.082.000 EUR	24.309.528	-	03.10.2026	ROBOR 3M + 1.9% EURIBOR 3M + 1.5%
BT	Multi-currency credit line	3.000.000 EUR	-	-	01.10.2026	ROBOR 3M + 1.25% EURIBOR 3M + 1.25%
BT	Investment loan limit	2.700.000 EUR	-	-	01.10.2032	EURIBOR 3M + 1.45%
Total borrowing			85.041.647	76.633.708		
Current portion				31.652.059		
Non-current portion				44.981.648		

The interest rate for loans in RON is determined as ROBOR plus a margin, with the final interest rate ranging from 7% to 10%. The interest rate for loans in EUR is determined as EURIBOR plus a margin, with the final interest rate ranging from 4% to 6%.

To secure the loans, the Group has provided the banks with collateral in the form of movable property: inventory of raw materials, finished and semi-finished products, balances in bank accounts, receivables arising from current and future contracts, and rights arising from insurance policies covering the assets pledged as collateral. In addition, property, plant, and equipment in the land and buildings category are mortgaged in favor of banks.

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31 December 2025

Bank	Description	Total value of the credit facility	Value used - bank guarantee letters -lei-	Cash value used - lei-	Maturity	Interest rate
Unicredit	Credit line letters of guarantee	12.000.000 RON	9.306.271	-	07.08.2035	ROBOR 3M + 2%
Unicredit	Linie de credit	10.000.000 EUR	-	40.501.551	06.08.2026	EURIBOR 3M + 1.2% ROBOR 3M + 1.2%
Unicredit	Investment credit	4.380.000 EUR	-	13.602.447	18.11.2029	EURIBOR 1M+ 2.08%
Unicredit	Credit - Treasury line	1.300.000 EUR	-	-	01.02.2034	EURIBOR 1M+10%
Unicredit	Investment credit	2.980.000 EUR	-	10.048.538	04.07.2030	EURIBOR 1M+2.1%
Unicredit	Investment credit	180.000 EUR	-	37.261	19.07.2026	EURIBOR 1M + 1.85%
Unicredit	Multi-product facility letter of guarantee	40.000.000 RON	29.636.981	-	07.08.2035	ROBOR 3M +1.2%
Unicredit	Investment credit	5.850.000 EUR	-	24.332.621	07.04.2035	EURIBOR 6M + 1.5%
Unicredit	Investment credit	2.528.011 EUR	-	8.168.638	02.05.2030	EURIBOR 6M + 1.4%
Unicredit	Facilitate factoring	6.000.000 RON	-	-	07.12.2026	ROBOR 1M + 2%
BCR	Multi-product facility	1.200.000 RON	-	-	18.09.2026	ROBOR 3M + 1,8%
BCR	Multi-product facility	9.000.000 RON	-	-	20.08.2027	ROBOR 3M + 1,8%
BCR	Multi-product facility letter of guarantee	5.000.000 EUR	10.840.883	-	23.11.2035	ROBOR 3M + 3% EURIBOR 3M + 3%
BCR	Multi-product facility	1.250.000 EUR	-	-	18.09.2026	EURIBOR 3M + 1,8%
BCR	Facilitate credit letter of guarantee	25.000.000 RON	11.220.773	-	09.09.2035	ROBOR 3M +3%
BRD	Multi-product facility letter of guarantee	7.082.000 EUR	1.616.086	-	03.10.2026	ROBOR 3M + 1.9% EURIBOR 3M + 1.5%
BT	Multi-currency credit line	3.000.000 EUR	-	-	01.10.2026	ROBOR 3M + 1.25% EURIBOR 3M + 1.25%
BT	Investment loan limit	2.700.000 EUR	-	-	01.10.2032	EURIBOR 3M + 1.45%
Total borrowing			62.620.994	96.948.005		
Current portion				49.384.577		
Non-current portion				47.306.480		

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Reconciliation of debt movements with cash flows from financing activities

	The three-month period ended on	
	31 March 2026	31 March 2025
Bank borrowings		
Opening balance on 1 January	96.948.004	56.791.212
Withdrawal	22.203.775	1.581.419
Repayments	(42.434.142)	(8.068.368)
Interest in period	799.673	473.086
Interest payments	(883.603)	(579.222)
Closing balance	76.633.707	50.198.127

18. Trade payables

	31 March 2026	31 December 2025
Trade payables to third parties	114.336.892	163.741.229
Trade payables to related parties	16.697.551	19.543.510
Total	131.034.443	183.284.739

Trade payables related to related parties are disclosed in Note 24.

Other balances related to contracts with suppliers consist of prepayments, which mainly include advances for the purchase of services from subcontractors under service contracts.

19. Other payables

	31 March 2026	31 December 2025
Liabilities to the state budget	14.406.599	32.732.691
Other payables	652.228	413.684
Other payables pe current	15.058.827	33.146.375

Debts to the state budget mainly include VAT payable in the amount of 2.085.872 lei on 31 March 2026 (31 December 2025: 12.860.224 lei) and social security contributions in the amount of 8.251.054 lei on 31 March 2026 (31 December 2025: 2.741.849 lei).

20. Supplier guarantees

	31 March 2026	31 December 2025
Performance guarantees retained from suppliers	23.666.221	20.098.755
	23.666.221	20.098.755
Current portion	1.517.239	1.748.591
Non-current portion	22.148.982	18.350.164

Guarantees are retained by the Company in accordance with contractual clauses from suppliers acting as sub-contractors in the EPC service projects. The presentation as current and non-current liabilities is in accordance with the maturity of the guarantee period.

21. Provisions

	31 March 2026		31 December 2025	
	Current	Non-current	Current	Non-current
Litigation	-	358.193	-	358.193
Warranty	771.863	11.518.876	3.744.458	8.627.667
Total	771.963	11.877.069	3.744.458	8.985.860

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Movements in provisions are presented below:

			-
Balance on 1 January 2025	207.500	10.427.059	10.634.559
Provisions recognized in profit or loss	-	277.433	277.433
Provisions used/reversed	-	-	-
Unwinding of provisions	-	(173.244)	(173.244)
Balance on 31 March 2025	207.500	10.531.246	10.738.745
			-
Balance on 1 January 2026	358.193	12.372.125	12.730.318
Provisions recognized in profit or loss	-	724.354	724.354
Provisions used/reversed	-	(507.372)	(507.372)
Unwinding of provisions	-	(298.368)	(298.368)
Balance on 31 March 2026	358.193	12.290.739	12.648.932

Provisions for litigation

The company is involved in a lawsuit with the company Modern Calor, according to the file case 2099/40/2024, for which the Company has set aside a provision on 31 March 2025 and 31 March 2026. There were no other pending disputes as of the aforementioned reporting dates. Provisions for disputes are estimated based on the most likely outcome.

Provisions for guarantees granted to customers

The Group grants warranty periods for its goods and services in its contracts with customers. depending on the characteristics of the goods and services, this period may vary from 24 to 60 months in the case of equipment sales from the date of delivery, and from 36 to 120 months from the date of signing the acceptance report upon completion of the works in the case of services. In the case of warranties granted to customers for product deliveries, the company does not set aside provisions, given the usual warranty period and the fact that the warranties are covered by the warranty of the subassemblies supplied by suppliers. In the case of services, the provision is estimated based on historical data regarding warranty repairs performed for similar projects and in accordance with contractual provisions.

The presentation of provisions for warranties was made according to the expiration date of the warranty period.

22. Leases

	31 March 2026	31 December 2025
Non-current lease liabilities	9.830.891	6.516.151
Current lease liabilities	4.144.933	3.696.592

i) Assets arising from usage rights

The reconciliation of the right-of-use assets recognized as a result of the application of IFRS 16 is presented in the following tables:

Right-of-use assets	Buildings	Equipment and other fixed assets	Total
On 1 January 2025	1.039.747	3.126.219	4.165.966
Additions	1.131.850	2.115.659	3.247.509
Outflows, net value	-	(579.503)	(579.503)
Depreciation	(1.190.173)	(1.503.915)	(2.694.088)
Net values as of 31 December 2025	4.480.186	3.477.076	7.957.262
As of 1 January 2026	4.480.186	3.477.076	7.957.262
Additions	4.841.005	-	4.814.005
Depreciation	(537.130)	(418.192)	(955.322)

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Net values on 31 March 2026	8.757.061	3.058.883	11.815.945
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During the three-month period ended 31 March 2026, the Company entered into lease agreements for the Group's offices and adjacent spaces in Bucharest and Cluj, which were recognized as additions to right-of-use assets. The lease agreement for office space in Bucharest resulted in the recognition of an asset in the amount of 3.003.891 RON.

The reconciliation of lease liabilities recognized as a result of the application of IFRS 16 is presented in the following tables

Lease liabilities	Buildings	Equipment and other fixed assets	Total
As of 1 January 2025	4.691.039	3.598.304	8.289.343
Recognition of lease liabilities	1.131.850	2.115.659	3.247.509
Contract amendments	-	(552.554)	(552.554)
Interest and exchange rate differences	364.366	300.201	664.567
Lease payments	(1.342.703)	(1.684.334)	(3.027.036)
As of 31 December 2025, of which:	4.844.552	3.777.277	8.621.829
Non-current lease liabilities	3.566.279	1.890.644	5.456.923
Current lease liabilities	1.278.273	1.886.633	3.164.906
	Buildings	Equipment and other fixed assets	Total
As of 1 January 2026	4.844.552	3.777.277	8.621.829
Accrual of rent liabilities	4.814.005	-	4.814.005
Interest and exchange rate differences	111.751	47.844	159.595
Lease payments	(610.617)	(463.559)	(1.074.176)
As of 31 March 2026, of which:	9.159.691	3.361.561	12.521.253
Non-current lease liabilities	7.087.713	1.816.803	8.904.516
Current lease liabilities	2.071.979	1.544.758	3.616.737

23. Financial Instruments – Fair Value and Risk Management

a) Accounting classifications and fair values

In accordance with IFRS 9, the Company's financial assets and liabilities are measured at amortized cost. In accordance with the Company's business model, financial assets and liabilities are held to collect contractual cash flows, and these cash flows consist exclusively of principal and interest payments. The Company has not included fair value information for financial assets and liabilities that are not measured at fair value if the carrying amount is a reasonable approximation of fair value.

b) Financial risk management

The company is exposed to the following risks from the use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk
- Currency risk

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These notes provide information on the Group's exposure to each of the risks mentioned above, the Group's objectives, policies, and processes for assessing and managing risk, and the procedures used for capital management. Other quantitative information is also included in these financial statements.

The Group's risk management policies are designed to ensure that the risks faced by the Company are identified and assessed, appropriate limits and controls are established, and risks and compliance with established limits are monitored. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

Through its training and management standards and procedures, the Company aims to develop an orderly and constructive control environment in which all employees understand their roles and obligations.

Credit risk

Credit risk is the risk that the Group will incur a financial loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and this risk arises mainly from trade receivables, cash, and cash equivalents.

Cash and cash equivalents are placed with financial institutions that are considered to have high credit ratings.

Exposure to credit risk

The book value of financial assets represents the maximum exposure to credit risk. The maximum exposure to credit risk was:

Book value	31 March 2026	31 December 2025
Trade receivables	154.333.848	305.902.251
Other receivables	60.298.585	1.301.316
Loans to related parties	100.694.570	101.455.990
Other investments	430.000.000	-
Restricted cash	19.689.263	18.863.473
Cash and cash equivalents	137.035.499	76.020.098
Total	902.051.765	503.543.128

Trade receivables

The Group's exposure to credit risk is mainly influenced by the individual characteristics of each partner.

Management has established a credit policy whereby each new customer is individually assessed for creditworthiness before being offered the Group's standard payment and delivery terms. Purchase limits are set for each customer. Customers who do not meet the Group's requirements may only conduct transactions with the Group on a prepayment basis.

The Company does not require collateral for trade and other receivables.

In estimating impairment adjustments to receivables, the Group uses an impairment model whose operating principle reflects the requirements of the impairment model introduced by IFRS 9. The estimation principle is based on the average historical rates of probability of non-collection over the last three financial years.

Adjustments for impairment losses on trade receivables reflect expected credit losses calculated based on loss rates.

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Credit risk exposure and expected credit losses (ECL) for trade receivables are presented below:

31 March 2026	Weighted average loss rate	Gross book value	Adjustments for impairment losses	Net trade receivables
Not past due	0,1%	130.473.110	177.488	130.295.622
Past due between 1 and 30 days	0,4%	13.359.082	53.456	13.305.625
Past due between 31 and 60 days	1,3%	2.144.158	27.422	2.116.737
Past due between 61 and 90 days	25,0%	5.185.581	1.295.890	3.889.690
Past due between 91 and 120 days	4,9%	2.745.909	134.765	2.611.144
Past due between 121 and 180 days	12,8%	625.628	79.943	545.685
Past due between 181 and 365 days	44,1%	2.806.282	1.236.937	1.569.345
Past due more than 365 days	100,0%	2.925.637	2.925.637	-
Total		160.265.387	5.931.538	154.333.848

31 December 2025	Weighted average loss rate	Gross book value	Adjustments for impairment losses	Net trade receivables
Not past due	0,1%	286.211.725	240.250	285.971.474
Past due between 1 and 30 days	0,5%	8.795.073	44.638	8.750.435
Past due between 31 and 60 days	1,3%	7.763.845	100.733	7.663.111
Past due between 61 and 90 days	7,5%	225.936	16.961	208.975
Past due between 91 and 120 days	5,1%	2.772.302	142.014	2.630.288
Past due between 121 and 180 days	31,9%	418.094	133.279	284.815
Past due between 181 and 365 days	79,3%	1.895.187	1.502.035	393.153
Past due more than 365 days	100,0%	3.003.123	3.003.123	-
Total		311.085.284	5.183.033	305.902.251

(b) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulties in meeting its obligations associated with financial liabilities that are settled in cash or by transferring another financial asset.

The Group's approach to liquidity management is to ensure, as far as possible, that it will always have sufficient liquidity to meet its obligations as they fall due, both under normal and stressed conditions, without incurring unacceptable losses or jeopardising the Company's reputation.

The Group has cash and cash equivalents; therefore, it does not face a significant liquidity risk.

Exposure to liquidity risk

The table below presents the remaining contractual maturities of financial liabilities at the reporting date. The amounts are presented at gross, undiscounted value, include contractual interest payments, and exclude the impact of netting agreements.

31 March 2026	Book value	Contractual cash flows	Less than 1 year	1 - 5 years	More than 5 years
Bank borrowings	76.633.707	87.602.759	35.122.255	43.511.311	8.969.193
Lease liabilities	13.975.824	14.821.977	4.561.551	10.260.426	-
Trade payables	131.034.443	131.034.443	131.034.443	-	-
Total	221.643.974	233.459.179	170.718.249	53.771.737	8.969.193

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31 December 2025	Book value	Contractual cash flows	Less than 1 year	1 - 5 years	More than 5 years
Bank borrowings	96.948.005	105.338.804	52.598.572	43.560.813	9.179.418
Lease liabilities	10.212.743	10.718.214	3.989.348	6.728.866	-
Trade payables	183.284.739	183.284.739	183.284.739	-	-
Total	290.445.487	299.341.757	239.872.659	50.289.679	9.179.418

(c) Market risk

Market risk is the risk that changes in market prices – exchange rates and interest rates – will affect the Group's profit or the value of the financial instruments it holds. The objective of market risk management is to control market risk exposures within acceptable limits, while optimizing results.

Interest rate risk

The company is exposed to interest rate risk, particularly with regard to variable-rate loans.

Interest rate risk exposure

For financing purposes, the Group uses both medium- and long-term loans and short-term loans in the form of overdraft facilities.

The Group has no financial assets or financial liabilities with fixed interest rates recognized at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not result in a gain or loss in profit or loss.

At the reporting date, the interest rate risk exposure profile of the interest-bearing financial instruments held by the Company was, as following:

Variable rate instruments	31 March 2026	31 December 2025
Bank borrowings	76.633.708	96.948.004
Lease liabilities	13.975.824	10.212.743
Total	90.609.532	107.160.747

Sensitivity analysis of cash flows for variable interest rate instruments

A reasonable change of 100 basis points in interest rates at the reporting date would have increased (decreased) profit before tax and total equity by the amounts shown below. This analysis assumes that all other variables, particularly foreign exchange rates, remain constant.

	Profit before tax	
	increase by 100 pp	increase by 100 pp
31 March 2026		
Variable rate instruments	(362.438)	362.438
31 December 2025		
Variable rate instruments	(501.253)	501.253

(d) Currency risk

The Group is exposed to foreign exchange risk to the extent that there is an imbalance between the currencies in which sales, purchases, receivables, and loans are denominated and the functional currency. The Company's functional currency is the Romanian leu (RON).

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The currency in which these transactions are denominated is mainly RON. Certain liabilities are denominated in currencies such as EUR and USD. The Group's risk management policy is to use mainly the local currency. The Company does not use derivatives or hedging instruments.

The Group's exposure to currency risk is presented in the following tables:

31 March 2026	TOTAL	RON	EUR	USD	Other currencies
Trade receivables	154.333.848	148.975.503	4.050.623	1.307.722	-
Other receivables	60.298.585	60.298.585	-	-	-
Other investments	430.000.000	430.000.000	-	-	-
Loans to related parties	100.694.570	52.446.341	48.248.229	-	-
Restricted cash	19.689.263	19.689.263	-	-	-
Cash and cash equivalents	137.035.499	106.596.535	30.170.426	268.539	-
Financial assets	902.051.765	818.006.227	82.469.278	1.576.261	-
Bank borrowings	76.633.707	173.072	76.460.635	-	-
Lease liabilities	13.975.824	240.232	13.735.592	-	-
Trade payables	131.034.443	114.404.681	14.611.213	598.094	1.420.455
Contract liabilities	69.810.956	69.810.956	-	-	-
Financial liabilities	291.454.930	184.628.941	104.807.440	598.094	1.420.455
Total net financial assets/(liabilities)	610.596.835	633.377.286	(22.338.162)	978.167	(1.420.455)

31 December 2025	TOTAL	RON	EUR	USD	Other currencies
Trade receivables	305.902.251	296.343.736	9.558.514	-	-
Loans granted to related parties	101.455.990	53.328.971	48.127.019	-	-
Restricted cash	18.863.473	18.863.473	-	-	-
Cash and cash equivalents	76.020.097	72.777.930	3.000.890	241.277	-
Financial assets	502.241.811	441.314.110	60.686.423	241.277	-
Bank borrowings	96.948.005	257.003	96.691.002	-	-
Lease liabilities	10.212.743	471.532	9.741.211	-	-
Trade payables	183.284.739	167.374.988	12.902.937	988.228	2.018.586
Contract liabilities	58.662.779	19.481.651	39.146.024	35.104	-
Financial liabilities	349.108.266	187.585.174	158.481.174	1.023.332	2.018.586
Total net financial assets/(liabilities)	153.133.545	253.728.936	(97.794.751)	(782.055)	(2.018.586)

The following exchange rates were applied:

	31 March 2026	31 December 2025
RON / EUR	5,0988	5,0985
RON / USD	4,4463	4,3417

Sensitivity analysis

A reasonable appreciation (depreciation) of the RON against the EUR and USD would have affected the valuation of financial instruments denominated in a foreign currency and would have affected the profit or loss before tax and total equity with the values presented below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	Profit or loss before tax	
	appreciation	appreciation
31 March 2026		
EUR (2%)	2.233.816	(2.233.816)
USD (3%)	(97.817)	97.817
31 December 2025		

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EUR (2%)	9.558.536	(9.558.536)
USD (3%)	(2.145.264)	2.145.264

16. Related parties

a) Shareholders

On 31 March 2026, the Company's shareholders were Mr. Gheorghe Ciubotaru (52%), Electro-Alfa Management SRL (13%) and other listed shareholders (35%). As at 31 December 2025, the Company's shareholders were Mr. Gheorghe Ciubotaru (80%) and Electro-Alfa Management SRL (20%).

Balances related to shareholders are related to dividends payable, as follows:

	31 March 2026	31 December 2025
Ciubotaru Gheorghe	-	28.112.000
Electro-Alfa Management SRL	-	7.920.000
Total	-	36.032.000

Transactions with shareholders represent dividend payments, as follows:

	The three-month period ended on	
	31 March 2026	31 March 2025
Ciubotaru Gheorghe	28.112.000	1.680.000
Electro-Alfa Management SRL	7.920.000	680.000
Total	36.032.000	2.360.000

a) Management remuneration

Affiliated parties are defined as members of the Board of Directors and the Executive Board, along with the other companies controlled by them.

List of persons who were members on the Board of Directors on 31 March 2026 :

Name	Quality
Ciubotaru Gheorghe	Chairman of the Board of Directors – executive member
Ciubotaru George	Vice Chairman – executive member
Gosav Manuel	Vice Chairman – executive member
Arhip Mihai Alexandru	Member – executive member
Florea Adrian Razvan	Member – independent non-executive member
Persinaru Marius	Member – independent non-executive member
Constantinescu Simona	Member – independent non-executive member

List of persons who were members on the Board of Directors on 31 December 2025:

Name	Quality
Ciubotaru Gheorghe	Chairman of the Board of Directors – executive member
Ciubotaru George	Vice Chairman – executive member
Gosav Manuel	Vice Chairman – executive member
Arhip Mihai Alexandru	Member – executive member
Florea Adrian Razvan	Member – independent non-executive member
Persinaru Marius	Member – independent non-executive member
Constantinescu Simona	Member – independent non-executive member

Transactions with key management personnel:

	The three-month period ended on	
	31 March 2026	31 March 2025
Remuneration of Management Board members	6.128.190	4.996.713

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The amounts listed include total compensation (fixed and variable) on a gross basis for the first quarter of 2025 and the first quarter of 2026 for all members of the Board of Directors, as well as the total compensation of the executive management, which consists of the three executive members of the Board of Directors, together with the CEO.

b) Related parties' balances

The table below presents the nature of the relationship and transactions with related parties:

Affiliated party	Relationship	Nature of operation
SGB-Electroalfa SRL	associate	granting loans and providing services
Electro Alfa Servicii Mentenanta SRL	associate	sale and purchase of services
Electro Alfa CM SRL	Entity under common control	granting loans, sale of goods and services, purchase of goods and services
Electro Alfa Servicii Inginerie SRL	Entity under common control	sale of goods and services, purchase of goods and services
EAG Cantina Service SRL	Entity under common control	granting loans, sale of services, and purchase of services
Alfa Land Rezidential Park SRL	Entity under common control	granting loans, selling services, and purchasing services
Servicii Administrare Rezidentiala SRL	Entity under common control	granting loans
Electro Alfa Engineering SRL	Entity under common control	granting loans and purchasing services
Alpha AID LTD	Entity under common control , The entity left the scope of joint control in December 2025	granting loans
Alpha Power Fotoenergy SRL	Entity under common control	-
Product & Distribution Energy SRL	Entity under common control	-
Regenerabil Energy Prod SRL	Entity under common control	-
Servicii Inginerie Alfa Proiect SRL	Entity under common control	-
Elcomex IEA SA	Entity under common control	-

Trade receivables

	31 March 2026	31 December 2025
Associates		
SGB-Electroalfa SRL	1.894.622	403.213
Electro Alfa Servicii Mentenanta SRL	182	301
Entity under common control		
Electro Alfa CM SRL	12.381	276.977
Electro Alfa Servicii Inginerie SRL	630.842	1.534.472
EAG Cantina Service SRL	107.344	69.826
Alfa Land Rezidential Park SRL	526	4.013
Servicii Administrare Rezidentiala	200	400
Total	2.646.097	2.289.201

Trade payables

	31 March 2026	31 December 2025
Associates		
SGB-Electroalfa SRL		
Electro Alfa Servicii Mentenanta SRL	201.761	429.071
Entity under common control		
Electro Alfa CM SRL	1.550.117	3.691.408
Electro Alfa Servicii Inginerie SRL	14.931.636	15.401.872
EAG Cantina Service SRL	5.081	12.019
Alfa Land Rezidential Park SRL	8.467	7.400
Servicii Administrare Rezidentiala SRL	490	1.740
ALPHA AID LTD	-	-
Total	16.697.551	19.543.240

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Loans granted to related parties on 31 March 2026

Description	Type	Date	Maturity	Interest rate	Currency	Principal	Interest	Total balance
Associate								
SGB-Electroalfa SRL	Non-current	25.02.2025	24.01.2029	8%	EUR	11.149.168	-	11.149.168
SGB-Electroalfa SRL	Non-current	01.07.2024	31.12.2028	8%	EUR	15.423.694	-	15.423.694
Entities under common control								
ALFA LAND REZIDENTIAL PARK SRL	Non-current	30.11.2025	29.11.2028	8%	RON	25.847.234	-	25.847.234
ALFA LAND REZIDENTIAL PARK SRL	Current	06.07.2020	31.12.2026	ROBOR 3M +2.0%	RON	485.000	518.645	1.003.645
ELECTRO ALFA SERVICII INGINERIE	Non-current	10.07.2025	10.07.2035	EURIBOR 3M+ 2.0%	EUR	16.457.881	165.649	16.623.530
ELECTRO ALFA SERVICII INGINERIE	Non-current	02.06.2025	30.05.2035	8%	RON	20.835.814	918.703	21.754.517
ALPHA POWER FOTOENERGY SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	24.000	29.566	53.566
EAG CANTINA SERVICE	Current	21.12.2022	31.12.2026	0%	RON	1.444.182	-	1.444.182
Electro Alfa CM	Current	10.08.2023	31.12.2026	ROBOR 3M +2.0%	RON	1.750.000	35.857	1.785.857
Electro Alfa CM	Non-current	25.06.2024	25.08.2029	EURIBOR 3M+ 2.0%	EUR	5.077.700	51.319	5.129.019
ELECTRO ALFA ENGINEERING S.R.L.	Non-current	03.04.2024	30.06.2027	6.5%	EUR	140.486	19.279	159.765
PRODUCT & DISTRIBUTION ENERGY SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	13.000	6.634	19.634
REGENERABIL ENERGY PROD SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	18.352	8.040	26.392
SERVICII ADMINISTRARE REZIDENTIALA SRL	Non-current	06.09.2022	05.09.2027	ROBOR 3M +2.0%	RON	235.000	39.366	274.366
Total						98.501.511	1.793.058	100.694.569
					On current	3.734.534	1.274.413	5.008.948
					On non-current	95.166.977	518.645	95.685.622

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Loans granted to related parties on 31 December 2025

Description	Type	Date	Maturity	Interest rate	Currency	Principal	Interest	Total balance
Associate								
SGB-Electroalfa SRL	Non-current	25.02.2025	24.01.2029	8%	EUR	10.928.484	-	10.928.484
SGB-Electroalfa SRL	Non-current	01.07.2024	31.12.2028	8%	EUR	15.118.400	-	15.118.400
Entities under common control								
ALFA LAND REZIDENTIAL PARK SRL	Non-current	30.11.2025	29.11.2028	8%	RON	25.847.234	-	25.847.234
ALFA LAND REZIDENTIAL PARK SRL	Current	06.07.2020	31.12.2026	ROBOR 3M +2.0%	RON	485.000	508.775	993.775
ELECTRO ALFA SERVICII INGINERIE	Non-current	10.07.2025	10.07.2035	EURIBOR 3M+ 2.0%	EUR	16.456.913	228.420	16.685.333
ELECTRO ALFA SERVICII INGINERIE	Non-current	02.06.2025	30.05.2035	8%	RON	21.960.813	842.794	22.803.607
ALPHA POWER FOTOENERGY SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	24.000	27.311	51.311
EAG CANTINA SERVICE	Current	21.12.2022	31.12.2026	0%	RON	1.444.182	-	1.444.182
Electro Alfa CM	Current	10.08.2023	31.12.2026	ROBOR 3M +2.0%	RON	1.833.333	40.828	1.874.161
Electro Alfa CM	Non-current	25.06.2024	25.08.2029	EURIBOR 3M+ 2.0%	EUR	5.077.700	159.504	5.237.204
ELECTRO ALFA ENGINEERING S.R.L.	Non-current	03.04.2024	30.06.2027	6.5%	EUR	140.478	17.121	157.599
PRODUCT & DISTRIBUTION ENERGY SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	13.000	6.235	19.235
REGENERABIL ENERGY PROD SRL	Current	01.08.2021	31.12.2026	ROBOR 3M +2.5%	RON	18.352	7.530	25.882
SERVICII ADMINISTRARE REZIDENTIALA SRL	Non-current	06.09.2022	05.09.2027	ROBOR 3M +2.0%	RON	235.000	34.584	269.584
Total						99.582.889	1.873.102	101.455.991
					On current	3.817.867	1.364.327	5.182.194
					On non-current	95.765.022	508.775	96.273.797

ELECTRO-ALFA INTERNATIONAL SA
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Reconciliation of debt movements with cash flows from investing activities

	The three-month period ended on	
	31 March 2026	31 March 2025
Loans to Affiliates		
Opening Balance	101.063.754	32.117.966
Payments for Loans Granted	(1.209.033)	(1.129)
Proceeds from Loan Repayments	526.954	2.416.551
Interest for the Period		(267.072)
Interest Received	512.195	
Closing Balance	100.893.869	34.266.316

c) Transactions with related parties

Sales (without VAT)

	The three-month period ended on	
	31 March 2026	31 March 2025
Associate		
SGB-Electroalfa SRL	1.565.804	783.764
Electro Alfa Servicii Mentenanta SRL	150	150
Entity under common control		
Electro Alfa CM SRL	126.170	41.780
Electro Alfa Servicii Inginerie SRL	79.645	351.381
EAG Cantina Service SRL	31.006	30.515
ALFA LAND REZIDENTIAL PARK SRL	(435)	11.597
Servicii Administrare Rezidentiale SRL	496	504
Total	1.802.836	1.219.691

Interest income

	The three-month period ended on	
	31 March 2026	31 March 2025
Associate		
SGB-Electroalfa SRL	524.456	51.484
Entity under common control		
Electro Alfa CM SRL	87.178	98.232
Electro Alfa Servicii Inginerie SRL	605.378	-
ALFA LAND REZIDENTIAL PARK SRL	9.870	9.603
Servicii Administrare Rezidentiale SRL	4.782	6.036
Electro Alfa Engineering SRL	2.157	2.105
ALPHA AID LTD	-	2.051
ALPHA POWER FOTOENERGY SRL	2.255	2.198
PRODUCT & DISTRIBUTION ENERGY SRL	399	388
REGENERABIL ENERGY PROD SRL	510	497
ALFA GREEN ENERGY SRL	-	-
FOTOVOLTAIC PROD & DISTRIBUTION SRL	-	-
GREEN SOLAR POWER SRL	-	-
POWER REGENERABIL ENERGY SRL	-	-
VIABLE ENERGY SRL	-	-
Total	1.236.985	172.595

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Purchases (without VAT)

	31 March 2026	31 March 2025
Associates		
Electro Alfa Servicii Mentenanta SRL	236.744	90.000
Alfa Factory Software SRL		
Entity under common control		
Electro Alfa CM SRL	6.212.428	6.797.393
Electro Alfa Servicii Inginerie SRL	12.865.539	15.874.187
EAG Cantina Service SRL	17.315	6.880
Alfa Land Rezidential Park SRL	20.884	-
Servicii Administrare Rezidentiale SRL	1.215	-
Alpha AID LTD	-	19.954
Total	19.354.125	22.788.414

24. Contingencies

Tax environment

The Romanian tax system is undergoing consolidation and continuous change, and there may be different interpretations of tax legislation by the authorities, which may give rise to additional taxes, fees, and penalties. If the state authorities discover violations of Romanian law, they may, as appropriate, confiscate the amounts in question, impose additional tax obligations, apply fines, or apply late payment penalties (applied to the amounts remaining to be paid). Therefore, tax penalties resulting from violations of legal provisions can amount to significant sums payable to the State.

The Romanian government has a large number of agencies authorized to inspect companies operating in Romania. These audits are similar to tax audits in other countries and may cover not only tax issues, but also other legal and regulatory issues of interest to these agencies. The Company may be subject to tax audits as new tax regulations are issued.

The amounts declared to the State for taxes and duties remain open to tax audit for five years. The Romanian tax authorities carried out checks on the calculation of taxes and duties up to 31 December 2013, with the period up to 31 December 2013 being covered by the substantive tax audit carried out by the tax authorities. All amounts due to the State for taxes and duties were paid or recorded at the balance sheet date. The Company considers that it has paid all taxes, duties, penalties, and penalty interest in full and on time, to the extent applicable.

Prin Law No. 431/2023 transposes the provisions of Directive (EU) 2022/2523 (hereinafter referred to as "Pillar 2"), introducing in Romania a complex system of rules for the minimum effective taxation of 15% of multinational enterprise groups and large domestic groups with consolidated annual revenues of at least EUR 750 million in at least two of the previous four financial years.

The company is not subject to Pillar 2 rules in 2024 as the minimum revenue thresholds have not been met in two years of the applicable reference period.

By Law No. 207/2015 on the Tax Procedure Code, in the context of compliance with European and international directives and regulations, Country-by-Country Reporting (hereinafter referred to as "CbCR") is adopted.

The company is not subject to CbCR rules in 2024 as the minimum revenue thresholds were not met in the financial year of the applicable reference period.

Transfer price

In accordance with relevant tax legislation, the tax assessment of a transaction carried out with related parties is based on the market price concept for that transaction. Based on this concept, transfer prices must be adjusted to reflect the market prices that would have been established between entities that are not affiliated and that act independently, based on "normal market conditions."

ELECTRO-ALFA INTERNATIONAL SA
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It is likely that transfer pricing audits will be carried out in the future by the tax authorities to determine whether the prices comply with the principle of "normal market conditions" and that the Romanian taxpayer's tax base is not distorted.

25. Commitments

(i) Contractual commitments

There are no significant situations to report.

(ii) Guarantees and guarantees received from third parties

There are no significant situations to report.

(iii) Guarantees and warranties issued to third parties

The Group issued performance bonds in the form of bank guarantee letters in the amount of 85.041.647 lei as at 31 March 2026 (31 December 2025: 62.620.994 lei) mainly granted to beneficiaries under service contracts, which are subject to public procurement laws. See also Note 17- Bank borrowings.

26. Subsequent events

On 9 April 2026 an agreement was signed to acquire the entire block of shares in the Company SOLAR TECHNOLOGIES CONSULTING SRL to ELECTRO ALFA INTERNATIONAL S.A. for the amount of 1.850.000 euro, an entity that is currently developing an electricity storage project at the "ready-to-build" stage; this project has obtained all necessary permits, and real property rights have been secured for the required land parcels. Additionally, the contract provides for the assumption of a receivable through assignment (relating to the receivable arising from the loan agreement entered into by the Company, in the amount of 200.000 euro) simultaneously with this contract; the assignment agreement shall be concluded subject to a condition precedent and a condition subsequent and shall take effect upon receipt of the purchase price by the Sellers. The Assignee is GRENBOX ENERGY ASSETS BETELIGUNGSGESELLSCHAFT MBH.

Gheorghe Ciubotaru
Chairman of the Board of Directors

Stefan Petrea
Chief Executive Officer

Constantin Todi
Chief Financial Officer